

| PHC Consortium                                     |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     |                                                                                                  |               |               | Risk: C00123 - Electoral Integrity Role Models                             |                  |            |                                                                                           |                                          |            |  |  |  |  | Risk Snapshot |  |  |
|----------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|---------------|---------------|----------------------------------------------------------------------------|------------------|------------|-------------------------------------------------------------------------------------------|------------------------------------------|------------|--|--|--|--|---------------|--|--|
| Risk ID                                            |                                                               | Category / Element                               | Risk Short Title                                          | Description                                                                                                                                        |             |                                                                     | Desired Outcome                                                                                  |               |               | Current Situation                                                          |                  |            | Proposed Strategy                                                                         |                                          |            |  |  |  |  |               |  |  |
| C00123<br>□                                        |                                                               | R8 Political / Government                        | Electoral Integrity Role Models                           | Peter Obi asserts a personal history free from electoral malpractice, violence, or thuggery, setting a standard for political behavior in Nigeria. |             |                                                                     | Promote and replicate peaceful, transparent political conduct across all electoral participants. |               |               | Political leadership often linked with thuggery, rigging, and desperation. |                  |            | Publicize and reinforce the value of clean political records; reward peaceful candidates. |                                          |            |  |  |  |  |               |  |  |
|                                                    |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     | What Could Go Wrong?                                                                             |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
|                                                    |                                                               |                                                  |                                                           |                                                                                                                                                    |             | Continued normalization of election violence and vote manipulation. |                                                                                                  |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
| Risk (three-part) Statement                        |                                                               |                                                  |                                                           | Current Risk                                                                                                                                       |             |                                                                     | Response Type                                                                                    | Manageability | Residual Risk | Risk Owner                                                                 | Due Date         | Close Date | Last Review Date                                                                          |                                          |            |  |  |  |  |               |  |  |
| Cause                                              |                                                               | Risk Event [uncertainty]                         | Consequence                                               |                                                                                                                                                    | Probability | Impact                                                              |                                                                                                  |               |               |                                                                            |                  |            | Score (PxI)                                                                               | Notes                                    |            |  |  |  |  |               |  |  |
| Normalization of electoral violence                |                                                               | Failure to recognize and reward clean candidates | Erosion of public trust and legitimization of malpractice |                                                                                                                                                    | 3           | 3                                                                   | 9                                                                                                | Mitigate      | 5             | 6                                                                          | Williams, Victor | 12Jun26    | Open                                                                                      | 08Aug25<br>Electoral Reform,Public Trust |            |  |  |  |  |               |  |  |
|                                                    |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     |                                                                                                  |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
|                                                    |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     |                                                                                                  |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
|                                                    |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     |                                                                                                  |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
| Mitigating Actions / Response                      |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     |                                                                                                  |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
| ID                                                 | Actions                                                       |                                                  |                                                           |                                                                                                                                                    |             |                                                                     |                                                                                                  |               |               |                                                                            |                  |            | Action Owner                                                                              | Due Date                                 | Close Date |  |  |  |  |               |  |  |
| #1                                                 | Publicize and reinforce the value of clean political records. |                                                  |                                                           |                                                                                                                                                    |             |                                                                     |                                                                                                  |               |               |                                                                            |                  |            | Williams, Victor                                                                          | 07Oct25                                  | Open       |  |  |  |  |               |  |  |
| #2                                                 | Reward peaceful candidates.                                   |                                                  |                                                           |                                                                                                                                                    |             |                                                                     |                                                                                                  |               |               |                                                                            |                  |            | Williams, Victor                                                                          | 07Oct25                                  | Open       |  |  |  |  |               |  |  |
|                                                    |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     |                                                                                                  |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
|                                                    |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     |                                                                                                  |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
| Last 10 RM Events (Meetings/Interviews/Workshops). |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     |                                                                                                  |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
| Mtg.                                               | Date                                                          | Title / Person / Department                      |                                                           |                                                                                                                                                    |             | Objective                                                           |                                                                                                  |               |               | (0 Events held.)                                                           |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
|                                                    |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     |                                                                                                  |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
| Comments                                           |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     | History                                                                                          |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
| Top Risk                                           |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     | Top Risk Mitigation                                                                              |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
| Summary                                            |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     |                                                                                                  |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
| Electoral Integrity Role Models                    |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     | Publicize and reinforce the value of clean political records; reward peaceful candidates.        |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |
|                                                    |                                                               |                                                  |                                                           |                                                                                                                                                    |             |                                                                     |                                                                                                  |               |               |                                                                            |                  |            |                                                                                           |                                          |            |  |  |  |  |               |  |  |

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