

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00294	C1 Feasibility/ Business Case	Misrepresentation in Sale of Weeks	Mark Saltmarsh is alleged to have used false claims and scare tactics to pressure owners into selling their weeks. Targeted individuals may have been elderly or held less-desirable weeks (e.g., winter months), potentially exploiting their vulnerability.	Independent legal review of all sales for signs of inducement or misrepresentation; compensation for affected parties; public correction of false claims.	Sales have been completed without full transparency, and no group-wide rebuttal has been made.	Collect testimonies from those who were approached, identify patterns, and escalate to Trading Standards or the Legal Ombudsman.

What Could Go Wrong?
 If unchallenged, this may legitimise sales made under false pretences, weakening all owners' positions.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (Pxl)							
Unethical conduct by former club director under pressure to sell or liquidate assets.	Direct approaches to owners using false premises.	Ownership was consolidated under false pretences, possibly voiding valid claims.	4	4 H-1 C-1 Q-1 S-1	16	Mitigate	4	12	Winter, David	25Jul26	Open	26Sep25

Mitigating Actions / Response						
ID	Actions			Action Owner	Due Date	Close Date
#1	Collect testimonies from those approached.			Winter, David	25Nov25	Open
#2	Identify patterns in approaches.			Winter, David	25Nov25	Open
#3	Escalate to trading standards [Latest: [hold until response from the Trustees]]			Winter, David	25Nov25	Open
#4	Escalate to legal ombudsman [Latest: [hold until response from the Trustees]]			Winter, David	25Nov25	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)

Comments

History

<u>Top Risk</u>	<u>Summary</u>	<u>Top Risk Mitigation</u>
Misrepresentation in Sale of Weeks		Collect testimonies from those who were approached, identify patterns, and escalate to Trading Standards or the Legal Ombudsman.