

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00463	T2 Design / Eng.	Design Maturity Not Reaching Construction-Ready	Design packages fail to reach stable issue-for-construction maturity in time for mobilisation and sequencing.	Design reaches agreed maturity gates with interface definitions locked before mobilisation. What Could Go Wrong? Design churn causes rework, procurement delay, site stoppages, and interface conflict.	Multiple parties contribute to design; interface definitions can remain ambiguous; maturity gates may be weakly enforced.	Implement design maturity gates; track "open design decisions"; assign interface map ownership; tie design freeze to mobilisation readiness checks.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (Pxl)							
Unclear design maturity governance and interface ownership	Design remains incomplete/changing at mobilisation points	Disruption + delay + cost escalation + contractual friction	4	4	16	Mitigate	4	12	Winter, David	11Oct26	Open	01Feb26

Mitigating Actions / Response						
ID	Actions			Action Owner	Due Date	Close Date
#1	Implement design maturity gates			Winter, David	30Mar26	Open
#2	Track 'open design decisions'			Winter, David	30Mar26	Open
#3	Assign interface map ownership			Winter, David	30Mar26	Open
#4	Tie design freeze to mobilisation readiness checks			Winter, David	30Mar26	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective
(0 Events held.)			

Comments	History
<p>Top Risk Summary</p> <p>Design Maturity Not Reaching Construction-Ready</p>	<p>Top Risk Mitigation</p> <p>Implement design maturity gates; track "open design decisions"; assign interface map ownership; tie design freeze to mobilisation readiness checks.</p>