Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00465 []	R6 Approvals / Permits / Licenses	Consents / Stakeholder Constraints Delay Works	Permits, access agreements, environmental constraints or community impacts delay enabling works and construction sequencing.	Approvals and constraints are planned, tracked and cleared ahead of need dates. **What Could Go Wrong?** Delayed access/consents block critical path activities; re-planning and idle resources inflate costs.	External approvals have long lead times and can change; constraints may be discovered late.	Create approvals tracker aligned to milestones; define lead times; establish escalation route; integrate constraints into schedule and risk reviews.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date / Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)							
Stakeholder/permit dependencies not controlled to schedule	Approvals not received by need dates	Start delays + resequencing + cost increase + reputational risk	3	4 H-1 C-1 Q-3 S-1	12	Mitigate	3	8	Winter, David	24Oct26	Open	01Feb26

Mitigating Actions / Response				
ID	Actions	Action Owner	Due Date	Close Date
#1	Create approvals tracker aligned to milestones	Winter, David	02Apr26	Open
#2	integrate constraints into schedule and risk reviews	Winter, David	02Apr26	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.   Date   Title / Person / Department   Objective   (0 Events held.)

Comments   **History**

Top Risk   Summary   **Top Risk Mitigation**

Consents / Stakeholder Constraints Delay Works	Create approvals tracker aligned to milestones; define lead times; establish escalation route; integrate constraints into schedule and risk reviews.