

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00467	C5 Suppliers / Vendors	Specialist Plant / TBM / Long-Lead Supply Chain Constraints	Specialist equipment procurement, commissioning, maintenance, or spares strategy fails, constraining tunnelling output.	Critical plant is procured, commissioned and supported with spares/maintenance plans aligned to production needs.	Long lead items and specialist supply chains have limited slack; maintenance planning can be optimistic.	Map long-leads; set procurement maturity gates; define spares/maintenance strategy; track commissioning readiness; integrate into schedule risk.
<p style="text-align: center;">What Could Go Wrong?</p> <p>Equipment delays or downtime become critical path; cost and programme confidence deteriorate.</p>						

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)							
Constrained specialist supply chain and optimistic readiness assumptions	Plant delivery/commissioning/downtime disrupts production	Schedule slip + cost increase + claims risk	4	5 H-1 C-1 Q-1 S-5	20	Mitigate	4	15	Winter, David	17Oct26	Open	01Feb26

Mitigating Actions / Response				
ID	Actions	Action Owner	Due Date	Close Date
#1	Map long lead items in register with procurement maturity gates.	Winter, David	02Apr26	Open
#2	Define spares and maintenance strategy	Winter, David	02Apr26	Open
#3	Track commissioning readiness and integrate into schedule risk	Winter, David	02Apr26	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)

Comments

History

Top Risk	Summary	Top Risk Mitigation
Specialist Plant / TBM / Long-Lead Supply Chain Constraints	Map long-leads; set procurement maturity gates; define spares/maintenance strategy; track commissioning readiness; integrate into schedule risk.	Map long-leads; set procurement maturity gates; define spares/maintenance strategy; track commissioning readiness; integrate into schedule risk.