Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00470 []	M8 Project Quality	Programme Controls Not Integrated (Risk/Schedule/Change)	Risk, schedule, cost, and change control operate in parallel rather than as one decision cycle.	Integrated controls provide consistent forecasting, early warning, and decision traceability.	Different teams/tools with weak integration; reporting cycles misaligned.	Link key risks to milestones; maintain change-impact mapping; use common reporting cadence; ensure decision log ties to controls.

What Could Go Wrong?

Forecasting becomes unreliable; decisions are late; change impacts are underestimated.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date / Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)							
Siloed controls and misaligned reporting rhythms	Decisions and changes are made without integrated impact view	Surprises + unstable baseline + reduced confidence	4	4 H-1 C-1 Q-1 S-4	16	Mitigate	4	12	Winter, David	08Aug26	Open	01Feb26

Mitigating Actions / Response				
ID	Actions	Action Owner	Due Date	Close Date
#1	Link risks to key milestones and integrate programme controls into Risk reporting.	Winter, David	02Apr26	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.   Date   Title / Person / Department   Objective   (0 Events held.)

Comments   **History**

Top Risk   Summary   **Top Risk Mitigation**

| Programme Controls Not Integrated (Risk/Schedule/Change) | Link key risks to milestones; maintain change-impact mapping; use common reporting cadence; ensure decision log ties to controls. |