

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00471	T4 Construction	Commissioning / Verification Readiness Late	Testing/commissioning sequence, evidence packs, or operational acceptance requirements are not ready near handover.	T&C readiness is planned early with clear evidence requirements and gate criteria. What Could Go Wrong? Late rework and delay at the most expensive project stage; acceptance disputes.	Handover requirements can be treated as "later"; interfaces between construction and operations are complex.	Define T&C readiness gates; map evidence requirements; track readiness actions; include in risk cadence well before handover.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (Pxl)							
Late definition/control of acceptance evidence and readiness	Commissioning/acceptance delayed or fails first pass	Delay + rework + cost increase + reputational risk	4	4 H-1 C-1 Q-1 S-4	16	Mitigate	3	12	Winter, David	19Sep26	Open	01Feb26

Mitigating Actions / Response				
ID	Actions	Action Owner	Due Date	Close Date
#1	Define T&C readiness gates.	Winter, David	02Apr26	Open
#2	Map and track evidence requirements.	Winter, David	02Apr26	Open
#3	Integrate commissioning within risk drumbeat.	Winter, David	02Apr26	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)

Comments

History

Top Risk	Summary	Top Risk Mitigation
Commissioning / Verification Readiness Late		Define T&C readiness gates; map evidence requirements; track readiness actions; include in risk cadence well before handover.