Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00480 []		Data Migration and Data Quality Risk Across Disparate Systems	Consolidating data from many legacy systems across multiple organisations requires extensive cleansing, mapping, and harmonisation to a single data model.	A data strategy delivers clean, reconciled, well-governed data with controlled migration waves and measurable data quality thresholds.	Multiple departments and agencies hold siloed data structures and standards across many systems.	Set up a dedicated data programme; define ownership and data quality KPIs; perform early data profiling; rehearse migrations; enforce cutover controls and reconciliation.

What Could Go Wrong?

Bad data enters the new system; reporting is unreliable; payroll/finance processes fail; rework escalates; go-lives are delayed.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date / Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)							
Legacy data is inconsistent and not governed to a common standard.	Migration activities uncover large volumes of dirty/incompatible data and unresolved ownership issues.	Delayed go-live, increased costs, and reduced confidence in the new "single source of truth."	4	4 H-1 C-1 Q-1 S-4	16	Mitigate	4	12	Winter, David	20Sep26	Open	16Feb26

Mitigating Actions / Response					
ID	Actions		Action Owner	Due Date	Close Date
#1	Set up a dedicated data programme with defined ownership and data quality KPIs		Winter, David	17Apr26	Open
#2	Perform eary data profiling		Winter, David	17Apr26	Open
#3	Rehearse migrations		Winter, David	17Apr26	Open
#4	enforce cutover controls and reconciliation		Winter, David	17Apr26	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.   Date   Title / Person / Department   Objective   (0 Events held.)

Comments   **History**

Top Risk   2   **Summary**

Data Migration and Data Quality Risk Across Disparate Systems

Top Risk Mitigation

Stand up a dedicated data programme; define ownership and data quality KPIs; perform early data profiling; rehearse migrations; enforce cutover controls and reconciliation.