

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00483	T2 Design / Eng.	Over-Standardisation Without Agreed Flexibility Boundaries	Attempting to standardise everything can be unrealistic; failing to define where flexibility is allowed leads to conflict, exceptions, and uncontrolled divergence.	Clear agreement exists on what must be standardised and what can remain flexible, with governance for exceptions and measurable impacts.	There is pressure to unify processes across diverse organisations, but not all processes can realistically be made identical.	Define a process standardisation framework; classify processes (core/common vs local); implement exception governance; measure cost/risk of deviations.
<p style="text-align: center;"><b>What Could Go Wrong?</b></p> <p>Either excessive divergence (lost benefits) or excessive rigidity (failed adoption); uncontrolled exceptions create complexity; the programme stalls in debate.</p>						

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (Pxl)							
An 'either/or' approach to standardisation instead of a calibrated model.	Teams cannot agree on which processes must be common and which can vary.	Design churn, customisation pressure, and weaker benefit realisation.	4	4	16	Mitigate	4	12	Winter, David	13Jun26	Open	16Feb26

Mitigating Actions / Response						
ID	Actions			Action Owner	Due Date	Close Date
#1	Define a process standardisation framework.			Winter, David	17Apr26	Open
#2	Establish a process classification grid with metrics (cost/risk of deviations)			Winter, David	17Apr26	Open

**Last 10 RM Events (Meetings/Interviews/Workshops).**

Mtg.	Date	Title / Person / Department	Objective
(0 Events held.)			

**Comments**

**History**

**Top Risk Summary**

Over-Standardisation Without Agreed Flexibility Boundaries

**Top Risk Mitigation**

Define a process standardisation framework; classify processes (core/common vs local); implement exception governance; measure cost/risk of deviations.