

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00539 []	R6 Approvals / Permits / Licenses	Licensing Strategy Fragmentation	The overall licensing and permissions strategy may become fragmented across safety, environmental, planning, security, and site-specific workstreams, leading to inconsistent assumptions and late discovery of gaps.	A single integrated licensing roadmap is maintained, with clear owners, dependencies, evidence requirements, and review dates across all consent streams. What Could Go Wrong? A required consent, licence condition, or supporting evidence package is missed, delayed, or found to be inconsistent with the current project baseline.	The project is likely to involve multiple assurance and consent pathways that will evolve over time and may be managed by different parties unless deliberately integrated.	Create a master permissions and obligations register linked to key deliverables, design assumptions, review gates, and named owners; review it routinely at project level and escalate slippage early.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)							
Multiple regulatory and consent routes are being developed in parallel without full integration.	A dependency or evidence requirement is overlooked or addressed too late.	Design, procurement, construction, or commissioning activity is delayed or exposed to rework.	4	3	12	Mitigate	4	9	Winter, David	23Apr27	Open	24Mar26

Mitigating Actions / Response				
ID	Actions	Action Owner	Due Date	Close Date
#1	Create a master permissions and obligations register linked to key deliverables, design assumptions, review gates, and named owners	Winter, David	23May26	Open
#2	Review MPR routinely at project level and escalate slippage early.	Winter, David	23May26	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)

Comments

History

Top Risk Summary

Licensing Strategy Fragmentation

Top Risk Mitigation

Create a master permissions and obligations register linked to key deliverables, design assumptions, review gates, and named owners; review it routinely at project level and escalate slippage early.