

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00541 □	T2 Design / Eng.	Design Maturity Behind Procurement Commitment	Procurement commitments may be made before design maturity is sufficient, locking the project into premature decisions on equipment, layout, interfaces, or construction sequence.	Procurement is released only when design maturity, interface definition, and technical acceptance criteria are credible for the package concerned. What Could Go Wrong? Long-lead items are ordered against immature or unstable requirements, leading to change, concession, delay, or unusable equipment.	Pressure to protect headline schedule dates can encourage early release of packages before full design confidence exists.	Define package-specific maturity criteria before commitment; make design readiness visible; distinguish genuine long-lead necessity from avoidable early commitment.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (Pxl)							
Schedule pressure and commercial pressure are driving early procurement decisions.	Equipment or services are committed against incomplete or unstable information.	Cost growth, claims, redesign, and schedule disruption increase.	3	4	12	Mitigate	3	8	Winter, David	09Aug26	Open	24Mar26

Mitigating Actions / Response

ID	Actions	Action Owner	Due Date	Close Date
#1	Establish Maturity criteria for use in procurement registers.	Winter, David	23May26	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)

Comments

History

Top Risk Summary

Design Maturity Behind Procurement Commitment

Top Risk Mitigation

Define package-specific maturity criteria before commitment; make design readiness visible; distinguish genuine long-lead necessity from avoidable early commitment.