

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00545 □	C5 Suppliers / Vendors	Long-Lead Manufacturing Slippage Hidden Too Long	Slippage in long-lead manufacturing may remain hidden behind optimistic reporting until recovery options are limited and downstream schedule damage is unavoidable.	Long-lead packages are monitored through evidence-based milestone visibility, early warning triggers, and realistic forecast dates. <b>What Could Go Wrong?</b> Manufacturing delay emerges late, after downstream works, logistics plans, and site sequence have already been built around an unrealistic date.	Distance from suppliers and reliance on summary status updates can mask real production issues.	Track critical packages through detailed manufacturing milestones, quality release points, inspection dates, and logistics readiness rather than headline dates alone.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (Pxl)							
Management visibility into vendor progress is too coarse or too optimistic.	A long-lead package misses its true required date with limited warning.	Construction and commissioning sequences are disrupted and recovery cost rises.	4	3	12	Mitigate	4	9	Winter, David	17Oct26	Open	24Mar26

Mitigating Actions / Response						
ID	Actions			Action Owner	Due Date	Close Date
#1	Establish a Critical Packages register			Winter, David	23May26	Open

**Last 10 RM Events (Meetings/Interviews/Workshops).**

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)

**Comments**

**History**

**Top Risk Summary**

Long-Lead Manufacturing Slippage Hidden Too Long

**Top Risk Mitigation**

Track critical packages through detailed manufacturing milestones, quality release points, inspection dates, and logistics readiness rather than headline dates alone.