

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00546	T4 Construction	Civil Works and Equipment Readiness Out of Sequence	Civils, structural readiness, embedded items, and access arrangements may not be aligned to the actual equipment delivery and installation sequence.	Site readiness and equipment arrival are aligned area by area, with visible constraints and timely release of workfronts. What Could Go Wrong? Equipment arrives to an area that is not physically ready, forcing storage, resequencing, rehandling, or deterioration of installed confidence.	Programme logic often treats area readiness too generically unless broken down into usable workfront conditions.	Define area readiness criteria, link them to installation windows and equipment forecasts, and manage them as visible deliverables, not vague assumptions.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (Pxl)							
Site readiness is being tracked at too high a level or by disconnected teams.	A planned installation window is reached but the workfront is not actually ready.	Schedule efficiency deteriorates and the risk of damage, congestion, and claims increases.	4	3 H-1 C-1 Q-1 S-3	12	Mitigate	4	9	Winter, David	13Nov26	Open	24Mar26

Mitigating Actions / Response

ID	Actions	Action Owner	Due Date	Close Date
#1	Define area readiness criteria in an Area Register (attach to PBS)	Winter, David	23May26	Open
#2	Track Areas as deliverables set.	Winter, David	23May26	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)

Comments

History

Top Risk Summary

Civil Works and Equipment Readiness Out of Sequence

Top Risk Mitigation

Define area readiness criteria, link them to installation windows and equipment forecasts, and manage them as visible deliverables, not vague assumptions.