

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00547 □	T3 Technical Processes	Change Control Without Full Consequence Visibility	Project changes may be approved locally without a full view of safety, design, licensing, schedule, cost, quality, and operational consequences.	Every material change is assessed through a proportionate but integrated process before implementation, with consequences made visible and accepted.	Complex projects generate many changes whose cross-discipline impact is easy to underestimate.	Strengthen the change process so that each change record carries explicit cross-functional review, affected deliverables, linked actions, and decision authority.
<div style="border: 1px solid black; padding: 5px; margin: 5px 0;">                     What Could Go Wrong?                 </div> A seemingly local change creates wider implications that are discovered only after commitment or field execution.						

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (Pxl)							
Change decisions are being made faster than integrated impact assessment is being performed.	A change is implemented on partial information.	Unexpected downstream rework, delay, or assurance challenge occurs.	4	4	16	Mitigate	4	12	Winter, David	17Oct26	Open	24Mar26
				H-1 C-1 Q-1 S-4								

Mitigating Actions / Response						
ID	Actions			Action Owner	Due Date	Close Date
#1	implement Change Control process.			Winter, David	23May26	Open

**Last 10 RM Events (Meetings/Interviews/Workshops).**

Mtg.	Date	Title / Person / Department	Objective
(0 Events held.)			

<u>Comments</u>	<u>History</u>
<p><b>Top Risk</b>      <b>Summary</b></p> <div style="border: 1px solid black; padding: 5px;">                     Change Control Without Full Consequence Visibility                 </div>	<p><b>Top Risk Mitigation</b></p> <div style="border: 1px solid black; padding: 5px;">                     Strengthen the change process so that each change record carries explicit cross-functional review, affected deliverables, linked actions, and decision authority.                 </div>