

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00549	M4 Project Resourcing	Contractor Quality Culture Drift	Under cost or schedule pressure, parts of the project may begin to treat quality paperwork, inspection discipline, and defect prevention as obstacles rather than essential control mechanisms.	The project culture consistently reinforces that quality, traceability, and right-first-time delivery are core enablers of success, not optional overhead. What Could Go Wrong? Teams normalise concession-seeking, late record completion, superficial checks, or build-now-fix-later behaviour.	Behaviour on pressured programmes can drift unless leadership visibly rewards disciplined compliance and honest reporting.	Use leadership messaging, targeted audits, trend review, stop-the-line authority, and practical close-out routines to reinforce quality-first behaviour.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (Pxl)							
Commercial and schedule pressure are eroding discipline on the ground.	Poor-quality behaviours become normalized in one or more work areas.	Defects, rework, latent issues, and confidence loss increase.	3	4	12	Mitigate	5	8	Winter, David	18Oct26	Open	24Mar26
				H-1 C-1 Q-1 S-1								

Mitigating Actions / Response						
ID	Actions			Action Owner	Due Date	Close Date
#1	Implement a Quality Plan			Winter, David	23May26	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)

Comments **History**

Top Risk	Summary	Top Risk Mitigation
Contractor Quality Culture Drift		Use leadership messaging, targeted audits, trend review, stop-the-line authority, and practical close-out routines to reinforce quality-first behaviour.