

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00551	M2 Project Organisation	Digital Information Environment Fragmentation	Key project information may be split across disconnected systems, spreadsheets, contractor tools, and local records, making it hard to trust status, evidence, or decision history.	The project can see one coherent picture of status, obligations, actions, revisions, and deliverables across key workstreams. <b>What Could Go Wrong?</b> Teams spend excessive effort reconciling conflicting records and cannot easily prove what is current, complete, approved, or overdue.	Large programmes often accumulate parallel systems faster than they integrate them.	Identify the minimum critical information set for programme control, assign system-of-record ownership, and remove unmanaged shadow reporting where practical.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (Pxl)							
Information is being managed in multiple partially connected places.	Decision-makers receive inconsistent or late information.	Control weakens and issues remain hidden for longer than they should.	4	3	12	Mitigate	5	9	Winter, David	07Nov26	Open	24Mar26

Mitigating Actions / Response						
ID	Actions			Action Owner	Due Date	Close Date
#1	Establish Digital information Plan			Winter, David	23May26	Open

**Last 10 RM Events (Meetings/Interviews/Workshops).**

Mtg.	Date	Title / Person / Department	Objective
(0 Events held.)			

**Comments**

**History**

**Top Risk Summary**

Digital Information Environment Fragmentation

**Top Risk Mitigation**

Identify the minimum critical information set for programme control, assign system-of-record ownership, and remove unmanaged shadow reporting where practical.