

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00552	M1 Project Management	Schedule Logic Does Not Reflect Real Construction and Assurance Constraints	The master schedule may appear complete but fail to represent genuine physical, assurance, hold-point, interface, and access constraints in enough detail to support credible decisions.	The schedule reflects realistic logic, constraints, dependencies, and uncertainty at the level needed for meaningful control and forecasting.	Complex projects can drift into presentation scheduling rather than decision-grade scheduling.	Review critical paths and near-critical paths using evidence from design, procurement, site readiness, quality hold points, interface actions, and commissioning prerequisites.
<div style="border: 1px solid black; padding: 5px; margin: 5px 0;"> What Could Go Wrong? </div> Headline dates are defended even though the underlying logic does not support them, masking emerging delay until it becomes severe.						

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (Pxl)							
The schedule baseline has gaps between formal logic and real delivery conditions.	Forecast dates remain optimistic despite deteriorating field reality.	Management action is delayed and recovery becomes harder.	3	4	12	Mitigate	3	8	Winter, David	21Aug26	Open	24Mar26
				H-1 C-1 Q-1 S-4								

Mitigating Actions / Response						
ID	Actions			Action Owner	Due Date	Close Date
#1	Establish schedule review programme.			Winter, David	23May26	Open
#2	Establish inerface review programme.			Winter, David	23May26	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective
(0 Events held.)			

Comments

History

Top Risk

Summary

Schedule Logic Does Not Reflect Real Construction and Assurance Constraints

Top Risk Mitigation

Review critical paths and near-critical paths using evidence from design, procurement, site readiness, quality hold points, interface actions, and commissioning prerequisites.