

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00553 □	M8 Project Quality	Security and Cyber Requirements Integrated Too Late	Physical security, cyber security, and operational technology assurance may be treated as later specialist topics rather than embedded design and delivery requirements.	Security and cyber requirements are built into architecture, supplier expectations, testing, and acceptance from the outset. <b>What Could Go Wrong?</b> Late security findings force redesign, retesting, segregation changes, or re-approval of digital and control systems.	Specialist assurance areas are often deferred until systems become more concrete, by which time change is expensive.	Define security and cyber requirements early, flow them into packages, monitor evidence production, and include them explicitly in design and test reviews.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (Pxl)							
Security and cyber assurance are not fully embedded in mainstream project controls.	A late-stage review exposes gaps in design, configuration, or supplier evidence.	Systems acceptance and operational readiness are delayed.	3	4 H-1 C-1 Q-1 S-4	12	Mitigate	5	8	Winter, David	23Oct26	Open	24Mar26

**Mitigating Actions / Response**

ID	Actions	Action Owner	Due Date	Close Date
#1	Implement a Cyber Security Procedure (as part of the integration plan)		23May26	Open
#2	Establish a programme of test reviews.		23May26	Open

**Last 10 RM Events (Meetings/Interviews/Workshops).**

Mtg.	Date	Title / Person / Department	Objective
(0 Events held.)			

**Comments** **History**

<b><u>Top Risk</u></b>	<b><u>Summary</u></b>	<b><u>Top Risk Mitigation</u></b>
Security and Cyber Requirements Integrated Too Late		Define security and cyber requirements early, flow them into packages, monitor evidence production, and include them explicitly in design and test reviews.