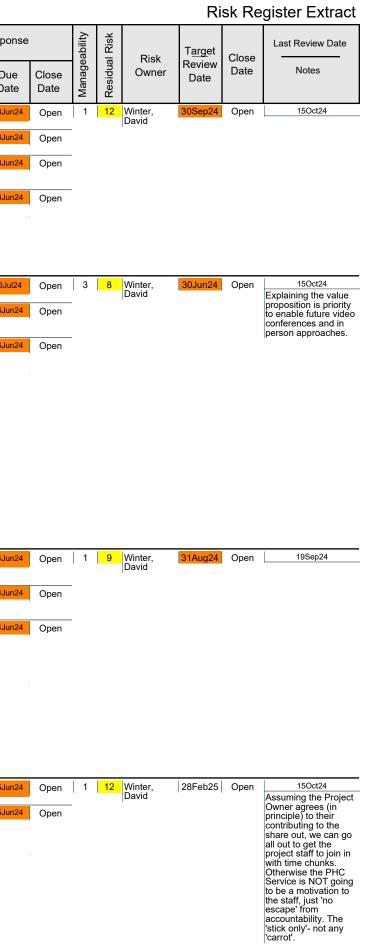
PHC C	onsortiu	m				18 Ris	sks - All Cla	ssifications	- Risks Nee	ed Revi	ew at	15/1	0/2024						Ris	k Reg	jister Extract
ID							Risk	(three-part) State	ement	Currer	nt Risk	se	Mitigat	ing Action / I	Response)	eability al Risk		Target		Last Review Date
Concern [reg.]	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy	Cause	Risk Event [uncertainty]	Consequence	Probability Impact	Score (PxI)	Respon	ID Action	Action Owner	Due Date	Close Date	Manageat Residual F	Risk Owner		Close Date	Notes
C00001			The project needs to be managed - how? What management system should we use? There's a danger that the project will dissipate through lack of proper management	Lack of interest. Project failure	beginning. David	Service Set up regular meetings for	Lack of proper control. Non-effective money reference system.	Project Fails	We don't achieve a 'better world'	4 5 H-1 C-5 Q-3 S-2	; ;	Mitiga	 Implement a PHC Service Setup regular meetings for incremental development. make explanation for the heat map Investigate applicability of Coda / Notion for gathering of comments from risk owners. [Latest: also Asana - check that out as well] 	Winter, David Winter, David Winter, David Winter, David	23Mar24 23Mar24 28Mar24 28Mar24	Open Open Open Open	5 12	Winter, David	15Mar24	F F F F F F F F F F F F F F F F F F F	26Jul24 PHC Service promotion is progressing past the wo Saudi ppportunities and joing wider, into Akwa Ibom projects. Though we'll try Neom probably via Fluor's Dmar Dirani
C00002	M2 Project Organisation	Organisation Structure	The World Game Organisation needs to be visualised and defined to maximise clarity for ongoing operation.	structure. Could Go Wrong? No traction on decisions. Confusion on who's who, leading to missed communication.	building from a	Compile initial org chart from list of participating commercial entities.		Definition of organization structure not finalized	Missed communication. Development delay.	4 3 H-3 C-1 Q-1 S-1		Mitigate	#1 Make list of participating entities.	Winter, David	06Apr24	Open	1 1	Winter, David	28Apr24	Open	07Mar24
C00003	M1 Project Managemen t	Project Launch	The project is already started, but needs attention to activities		We are at the initial stages of setting up the structure and deliverables content of the project.	Set milestone for CPF launch				1 1 H-1 C-1 Q-1 S-1		Mitigate	#1 Set milestone for CPF launch		06Apr24	Open	1 1	Winter, David	19Apr24		28May24 What stages in the aunch do we need?
C00004	M2 Project Organisation	The Game (how it works)	We are proposing the 'game' concept for money use in society. Easy to understand and relate to. In a game, money is earned/gahered and used to buy articles in the game. It can be used only in the game, but what if it could be transerred out into the real world? That's what we are looking to emulate. It is important to be able to articulate clearly how the game works so that we can communicate it to others in persuading them to join in.			Analysis of the Game - establish variables				1 1 H-1 Q-1 S-1		Mitigate	#1 Analysis of the Game - establish variables	Winter, David	27Feb24	Open	1 1	Bajrami, Remzi	28Apr24	v 'v n E a ge uttu goo o v a e E a o v o	07Mar24 We are proposing the game' concept for noney use in society. Easy to understand and relate to. In a jame, money is earned/gahered and used to buy articles in he game. It can be used only in the game, but what if it could be transerred but into the real world? That's what we are looking to emulate. t is important to be able to articulate clearly how the game works so that we can communicate it to others in persuading
C00005	Managemen	Use of AI in the RM - PHC Process	AI ca be used to enhance the RM process		We are at initial stages of investigating the Al tooling.	Make list of AI tools and evaluate				3 3 H-3 C-1 Q-1 S-1		Mitigate	#1 Make list of AI tools and evaluate	Bajrami, Remzi	06Apr24	Open	1 <mark> 4</mark>	Harakat, Abu Bakr	25May24	Open H ii	hem to join in. 29May24 How can Al integrate nto our Concerns Management Process?
C00008 07	M1 Project Managemen t	Marketing the PHC Service [Ref-C00008]	innóvative methodology for project governance that was first proposed in 2004 and has been applied one well over 20 project test scenarios. The concept is inherently difficult to impose as the initial value proposition applies only to the Project Owner, and the second value proposition is simply too unbelievable as a practical application. Once the first project is achieved and declared as a huge success, the service will be easy to	that ešťablishes enthusiastic following among project owners and all project participants. <u>Could Go Wrong?</u> No-one cooperates in the PHC deployment and the PHCC doesn't make it past the first project.	beginning of marketing the PHC Service in its current consolidated clear offering. Building a foundation of supporters in government and	current contact list and expanding contact base. 2. Target key political figures and get them on the PHC People list as interested observers. 3. Consider a series of press releases to mark	active non- cooperation by project participants. 2. Project owners unable to understand the second value proposition.	deployments.	1. Show stopper. 2. We have to consider the PHC concept non- viable.	5 4 H-1 Q-1 S-1		Mitiga	 Hold internal meeting on best practice for marketing locally in nigeria for promotion of the PHC Service. [Latest: Started - more scheduled (govt, ministries). Talk so far highlight need to concentrate on viable/live projects.] Build a list of key political figures. [Latest: Ongoing,] Start a series of press releases first the engagement of CENL as exclusive agent for Nigeria for PHC Service. [Latest: ongoing] First visit to Nigeria for David based on significant contact and confidence of winning orders. [Latest: Tentatively 25Jul24 for 5 days.] 	Ugoh, Andrew Ugoh, Andrew Bajrami, Remzi Winter, David	28Jun24 28Jun24 28Jun24 31Jul24		3 12	Winter, David	310ct24	Open	27Aug24

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PHC C	onsortiu	m				18 Ri	sks - All Cla	ssifications	- Risks Nee	d F	levi	ew at	15/	10/2	2024		
ID Concern / Element Title						Risk	(three-part) State	ment I	С	urren	t Risk	se.		Mitigati	ng Action / F	Respor	
	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy	Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)	Response	ID	Action	Action Owner	Due Date
02	M1 Project Managemen t	Relating PHC History of Deployment [Ref-C00008]	The PHC Service has a 20 year history during which time it has developed continually in its various aspects (share-out, Risk Management, Deliverables tracking etc). All deployments were done not as 'PHC Service' but just as part of David's contract assigment, many of them in secret. In promoting the service to clients, the question of 'has it been done before' will arise constantly and we need a way to answer that.	Client has complete understanding of the history of PHC Deployment and reasons for focus on Project Owner / Sponsor <u>Could Go Wrong?</u> We lose opportunities through client perception of the PHC Service as not serious or un- tried.	Over the past 2 years on two projects with Worley, an EPC contractor, it was done openly and worked very well, but demonstrated clearly that PHC Service must be at project owner/sponsor level.Currently marketing in the right place with Nigeria as focus, with CENL as Local Rep.	1. Develop a bank of promotional materials for Agents to use in approaches to prospective clients. 2. Make a video presentation for History of PHC using past projects as reference to what aspects of PHC was developed in each instance.	materials bank	Missed opportunity for PHC Service.	1. Missed revenue 2. Slowed growth of PHC Service deployments	4	4 H-1 C-1 Q-1 S-1	16	Mitigate	#1 #2 #3	Establish bank of PHC Service promotianal materials. Make video presentation for PHC Origins and History Establish a FAQ register and make accessible on the OE website. Include PHC History as a FAQ	Winter, David Winter, David Winter, David Winter, David	23Jun 23Jun 23Jun 23Jun
C00010 01	t	Articulating the PHC Value Proposition to Project Owners. [Ref-C00008]	The PHC Value Proposition is in two parts; (1) the introduction of Clarity and Transparency in project concerns where assigned people cannot escape their responsibilities, at a cost of employing a small dedicated team. (2) achieving whole- workforce cooperation in massive reduction in cost and timescale in return for shareout of tangible benefits of early production. Part (1) is easy to understand, but puts PHC in the realms of just another governance system. Part (2) is only achievable after some months of operation. The challenge is to convey to the Project Owner an understanding of the PHC Strategy for Part (2) which is what we all want.	Project Owner confidence to proceed with a PHC Service deployment on the basis of phase 1 bringing tangible value to the project, and the project, and the project, and the acceleration strategy funded by feeding back a small percentage of the perceived gain on significant early completion. <u>Could Go Wrong?</u> The Project Owner doesn't order a PHC Service due to lack of understanding or skepticism of the phase 2 share out mechanism.	clients. No clients currently in the prospect list. Agency agreement with CENL in discussion. Q&A	* Build a strategy for approach based only on phase 1. * Build a supplementary strategy to introduce phase 2 * Record a video Q&A for client Value Proposition	 Non-effective explanation of phase one benefits. Non-effective explanation of phase two benefits Incorrectly identified target prospect. Prospect skepticism of phase two affects credulity of phase one 	Client doesn't understand the PHC Value Propsition	1. Reduced take up rate on approaches (wasted approaches). 2. Lost potential revenue.	4	4 H- C-3 Q-2 S-2	16	Mitigate	#1 #2 #3	Build a strategy for approach based only on phase 1 benefits Build a supplementary strategy for approach to introduce phase 2 benefits Record a video Q&A from a slide set to explain client Value Proposition.	Winter, David Winter, David Winter, David	26Jul 16Jun 16Jun
C00012	M1 Project Managemen t	EPC Contractor Cooperation in Sharing Data. [Ref-C00008]	Conventionally on major projects, the Project Owner assigns an EPC (Engineering, Procurement, Construction) company to run the project through to completion using a network of subcontract companies. All parties are bound by their own individual contracts and the Owner becomes detached from the workings of the project, relying on hierarchical reporting for information on progress. The EPC contractor tends to be reluctant to share status information, but this is essential for proper working of the PHC Service.	Smooth project progress to completion, with a good quality operational product or process delivered.	'interference' by	 Capture the information gathering process in training materials. Develop a Deliverables Tracker to use as a project example. Implement a weekly report for the PHCC project, for example of how it works on a project. 	allow for PHC Service status sharing. 3. Poor EPC	Status data not available from the EPC Contractor.	1. Potential for project overrun in cost and budget. 2. Poor quality project deliverables.	4	3 H-1 C-1 Q-1 S-1	12	Mitigate		Make a training module that clarifies information flow in PHC Service Make a Deliverables tracken for use as PHC Service project example. Set up the Weekly Report structure for PHCC as a project. [Latest: May change this to monthly report, to align with other monthly functions like share out, and PHC Consultant payments.]	Winter, David Winter, David Winter, David	24Jun 24Jun 24Jun
C00013 06	M1 Project Managemen t	Strategy for the	The value proposition that will attract the Project Owner to PHC Service is the first of two! This implements the PHC data structures and reporting mechanism, assigns accountability and forces transparency! There is no 'hiding' in a PHC project The second of the two is achieved by large incentive bonuses applied to a series of project milestones. Once the Project Owner is willing to fund these bonuses, putting the bonuses out into distribution needs to be done carefully to maximise workforce enthusiasm.	enthusiastically to bring the project to an early close. <u>Could Go Wrong?</u> A depressed workforce who do the minimum on the project just to keep their jobs.	limited situations	1. On first project deployment explain the value proposition to the client on the basis that the service must be viable with stage 1, with stage 2 having 'small percentage' confidence. 2. Progressive implementation of PHC Shareout among PHC Consultants. 3. Open the PHC Shareout to selected project participants and demonstrate workforce motivation improvement to Project Owner. 4. Open the PHC Shareout to the entire workforce with progressively larger Project Owner share pots.	needed PHC Shareout mechanism for the later project phases. 2. Poor communication of the value proposition to the workforce.	Can't get Project Workforce motivated.	PHC Service value proposition doesn't get further that stage 1	4	4 H-1 C-1 Q-1 S-1	16	Mitigate	#1	Develop training module for value proposition. Implement template PHC Shareout at the PHCC level with minimum funding, just to demonstrate the mechanism.	Winter, David Winter, David	25Jun



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PHC Consortium 18 Risks - All Classifications - Risks Need Review at 15/10/2024																Risk R	egister Ex	tract				
ID Concern	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy	Risk Cause	(three-part) State Risk Event	ement Consequence	ability Cont	ent Risk	sponse	Mitigat	ing Action /	Response Due	Close	gea	Ξ L	Rev		Last Review	
[reg.]	/ Liomont	The				onatogy		[uncertainty]	·	Prob	(PxI)	Re	ID Action	Owner	Due Date	Date	Mana	Resid	Da	te		
C00014	Managémen t	Proposals to	and Sponsors of projects that	A large funnel of Project Owners who we nurture		1. Make a strategy document with samples of approaches to	prospects.	Failure to persuade any prospects to take	End of PHCC		4 <mark>16</mark> -1 :-1	Mitigate	#1 Compile a dossier of sample approaches (Format, prospect type, message, attachment).	Bajrami, Remzi	24Jul24	Open	4	12 Winte David	r, <mark>30S</mark>	p24 Open	15Oct24	4
		Project Owners [Ref-C00008]	Industry medium to large (> \$100m). Finding prospects is	new projects in numbers commensurate	access to Nigerial projects and contact with owners. We achieved interest from Prof PLO	(owners, government, NGOs). 2. Assemble a register of government officers	clients don't understand or pelieve our value	the PHC Service.		S	-1	_	#2 Compile a register of government contacts for approaches. [Latest: ongoing (Andrew's actions) - two weeks]	Odoemena m, Kenneth		Open						
			with our production capacity. <u>Could Go Wrong?</u> If we can't find a stream of identified prospects and deliver proposals to them, the PHC Service is not viable and will have to close.	Lumumba (our Ambassador) for pan-African support, a significant	3. Develop materials for approaches by physical package (Letter, envelope, USB stick with OE Logo, index to what's on the USB).							 #3 Develop material for physical approach (Letter, envelope, USB stick with Logo, index sheet for USB contents). [Latest: The index for the USB stick contents could be in the form of a mousemat?] 	Winter, David	24Jun24	Open							
C00017	Managémen t	Regeneration of Local	exploitation of local resources should benefit the local	Local community sees exploitation of mineral	PHC methodology		implementation. 2. Non-	Low impact on local community development.	1. Resistance by local communities in project		4 16 -3	Aitigate	#1 Prepare for first TC node established in locality of first project.	Winter, David	24Jul24	Open	1	8 Winte David	r, 31C	ct24 Open	15Oct24	4
L C00025 M		Communities [Ref-C00008]	interest is served in proportion to value created from the	region as a good thing!	of profit into community development, achieved as a	follow). 2. Develop training module on about the	cooperation of involved business entities with TC in community development.		development. 2. Sustained regional poverty.		-1	2	#2 Develop Training Module dedicated to the relationship between Trom Computers CIC and Order Efficiency Ltd.	Winter, David	24Jul24	Open						
			exploited resource (Oil,Gas, Agriculture). There are many ways to achieve this, and the concern is to find the optimum way.	1. Environmental disaster though construction and production controls. 2. Local community resistance to project's development. 3. Sustained poverty in the region.	process. The mechanism acts as an example that the Project owner and other companies may follow as part of their contractual commitment to Local Content and Community development.	TC project. 3. Make a register of current active community development projects.	3. Poorly defined contract commitments to Local Content and Community Development						#3 Research all current community development initiatives in Rivers State and make a register. [Latest: ongoing]	Odoemena m, Kenneth		Open						
C00025	Managémen t	Nigeria	A prospecting visit to Nigeria is secure contracts that annot be finalized through online or phone interactions lone. This visit, scheduled for pool of PHC	Thorium Reactor and (2) License Monitoring are in the proposal	a well-prepared agenda, including individual and general presentations to public	person engagement with Nigerian	Failure to secure PHC contracts and expand the consultant pool.	Missed market opportunities, limited resource availability for future projects,	L C C	-1 -4	Mitigate	#1 Prepare itinerary for David Winter's visit to Nigeria in early October 24, including meetings with Razaq Obe and other key public figures.	Ogutnade, Harriet	03Oct24	Open	3	8 Winte David	r, <u>10C</u>	<mark>ct24</mark> Open	03Sep24	.4	
		[Ref-C00008]	The primary goal is to secure a PHC Service Contract for 5	to meet future project demands in Nigeria.	documents have been prepared. However, the consultant pool	and logistical arrangements are in place. Prioritize follow-	reliance on remote communications.		and potential damage to credibility.	9	-1		#2 Consolidate PHC Service presentations to make a concise overview accessible from the website via QR Code	Harakat, Abu Bakr	03Oct24	Open						
			thereby expanding the PHC consultant pool within Nigeria.	the contract or increase the consultant pool	have not yet been	been contracts established evisit during the visit.		#3 Consolidate PHC Service presentations to make an animated presentation using Synthesia 'user eye view' of the PHC Service.	Harakat, Abu Bakr	03Oct24	Open											
			as Razaq Obe, and potentially a general presentation at a government forum.	could lead to missed opportunities in	deals and prepare for upcoming								#4 Arrange flights and accommodation for David Winter.	Jackson, Prince	03Oct24	Open						
			govennnent lorum.	opportunities in the Nigerian market, insufficient resources for future projects, and a potential loss of credibility with Nigerian stakeholders.	projects.								#5 Preparatory correspondence with public figures to secure meeting slots.	Obioha, Ikechukwu	03Oct24	Open						

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ID	Category	Risk Short		Desired	Current	Proposed	Risk	(three-part) State	ement	Curre	nt Risk	onse		Mitigati	ng Action /	Response	9	ability	I Risk	Risk	T <u>arg</u> et	Close	Last Review Date	
Concern [reg.]	/ Element	Title	Description	Outcome	Situation	Strategy	Cause	Risk Event [uncertainty]	Consequence	Probabil	Score (PxI)	Respo	ID	Action	Action Owner	Due Date	Close Date	Manage	<u> </u>	Owner		Date	Notes	
C00026	Funding	Imposing Interest- free status on	The Nigerian government holds a national debt of approximately \$2.5 billion, with monthly debt servicing costs of around \$500 million, which now surpasses the nation's GDP. A potential solution under consideration is to	million in debt service payments for reinvestment into national infrastructure and welfare programs	approximately \$500 million per month to service	of the loans, including enders, terms, and ootential legal mplications. 2. Legal Consultation: Review legal	Excessive nationa debt and unsustainable debt servicing obligations.	government declares its national debt "interest-free," effectively ceasing interest payments		5 5 H- C- Q- S-	4 4 2	Mitigate	#1	Conduct a detailed analysis of the loans, including the lenders, terms, and potential legal implications of declaring the loans interest-free. [Latest: Pass to the Ministry of Finance.]	Winter, David	07Oct24	Open	5	<mark>15</mark> Wi Da	inter, avid	31Dec24	Open _	07Sep24	_
			under consideration is to declare the national debt "interest-free," thereby releasing \$500 million per month for infrastructure development and citizen welfare. However, this move could have significant legal,	severe legal or financial penalties that would jeopardize Nigeria's relationships with lenders or global financial standing. Could Go Wrong? 1. Legal repercussions of altering loan terms. 2. International backlash or	unsustainable given the nation's GDP. The nature of the loans, the identities of the lenders, and the specific terms of	framework around debt	al to lenders. international around debt reputation, and #2 Engage legal experts to review Winter, 070ct24 Open s and possible sanctions. #2 Engage legal experts to review Winter, 070ct24 Open g or sanctions. sanctions. repercussions of defaulting or reg terms. ic renegoting terms. [Latest: Pass to the Ministry of																	
			financial, and political consequences that need thorough analysis, particularly the implications of effectively defaulting on loan agreements.		agreement are still under review. There is an understanding that making loans interest-free could significantly enhance the	l each lender, thanking them for understanding and cooperation, while							I	Prepare diplomatic correspondence to each lender, thanking them for their understanding and cooperation in supporting Nigeria's development goals, while discussing the new financial terms. [Latest: Pass to the Ministry of Foreign Affairs.]	Winter, David	07Oct24	Open							
				Nigeria's creditworthiness. 3. Potential sanctions or legal claims. 4. Impact on future access to global financial markets.	development.	from lenders, including exploring renegotiation of loan terms or securing alternative funding options.							#4	Develop contingency plans to handle any negative responses from lenders, including exploring renegotiation of loan terms or securing alternative funding options. [Latest: Pass to Central Bank of Nigeria (CBN) - collaborating with the Ministry of Finance]	Winter, David	07Oct24	Open							
				5. Political instability through perception of default.									#5	Establish a Project Health Control (PHC) Service as an aid to governance matters in Nigeria.	Winter, David	07Oct24	Open							
	R8 Political / Government											Mitigate							Wi Da	inter, avid		Open	11Oct24	_
C00020	Communicat	Increasing Awareness and	The PHC methodology needs broader awareness and better	understanding and	limited awareness	campaigns that	Lack of effective communication and educational	PHC fails to gain recognition and	rollout, lack of	4 3 H-		tigate	#1	Make a communication plan.	Winter, David	13Dec24	Open	3	<mark>6</mark> Wi Da	inter, avid		Open	15Oct24	_
	1	PHC Methodology.	ensure that its principles and benefits are fully understood	acceptance of the PHC methodology among	methodology among potential	benefits and functionality of PHC for	outreach to key stakeholders who	support from key stakeholders, leading to delayed	international stakeholder	C- Q-	3	Ŵ	#2	Make a conference programme plan.	Winter, David	13Dec24	Open							
			and accepted by both local Nigerian stakeholders and international partners.	ministries, project	stakeholders. Initial steps have been taken to	and international	are unfamiliar with the PHC methodology.	implementation and reduced adoption rates.	engagement, and potential resistance from	S-	3		#3	Gather audio visual materials for refining and promotion.	Winter, David	13Dec24	Open							
			Effective awareness is critical for building trust, driving adoption, and gaining the necessary support from stakeholders involved in infrastructure, risk management, and humoptician projects	international engage collaborators, stakeho resulting in smoother project adoption and support better PHC sy cooperation	much of the understanding and support for the PHC system remains	conferences (starting with the proposed mini- conference) to introduce PHC principles to government ministries			those unfamiliar with the PHC methodology.				#4	Build a list of potential PHC champions.	Winter, David	13Dec24	Open							
			∣humanitarian projects.	 Delays in PHC adoption and resistance from key stakeholders. Skepticism or rejection by local or international 	organize a mini- conference to help disseminate knowledge, but	3. Create visual materials (videos, documents, infographics) and share them across social media platforms, including LinkedIn and WhatsApp groups, to reach a broader audience.																		
				19101111		4. Partner with local influencers and stakeholders to champion PHC adoption.																		_

Risk Register Extract

PHC Consortium

18 Risks - All Classifications - Risks Need Review at 15/10/2024

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ID	Category	Risk Short		Desired	Current	Proposed	Risk	(three-part) State	ement	Curre	ent Risk	esu		Mitigati	ng Action / F	Respons	e	abilitv	l Risk	Risk	Target	Close	Last Review Date	*
Concern [reg.]	/ Element	Title	Description	Outcome	Situation	Strategy	Cause	Risk Event [uncertainty]	Consequence	Probabil	Score (PxI)	Respc	ID	Action	Action Owner	Due Date	Close Date	" nage	sidua	Owner	Review Date	Date	Notes	
C00021		Resource Management - Limited Human	The PHC Consortium faces challenges due to limited human and financial		Currently, the PHC Consortium operates on		The limited financial backing and the lack of	Insufficient resources lead to delays in the	Without additional resources, the PHC framework's	н	-1	itigate	#1	List potential funding sources.	Winter, David	14Dec24	Oper	ו 4 		Winter, David		Open	15Oct24	
		and Financial Resources.	resources, which are critical to sustain current operations and	operations and expand the PHC	minimal resources, relying	proposals to local and international donors,	sufficient human resources result	organization of conferences,	expansion will be significantly	C Q	-1	Σ	#2	List potential collaboration partners.	Winter, David	14Dec24								
		•	the ability to engage stakeholders, train consultants, and conduct necessary activities like	framework. Including obtaining funding for conferences, training programs, and establishing PHC teams within Nigerian ministries. <u>Could Go Wrong?</u> 1. Stalled progress in spreading awareness and gaining	on a small team of committed individuals. There is no sufficient budget to fund upcoming conferences or support the training and expansion of local PHC Consultants. This is compounded by the absence of funding sources to sustain or grow operations.	 NGOs, and government agencies. 2. Partner with private sector stakeholders and government ministries who could sponsor parts of the PHC project in exchange for shared outcomes. 3. Optimize existing human resources by developing a clear strategy for prioritizing key projects and responsibilities until more resources are available. 4. Draft a proposal offering consultancy services in government and infrastructure projects as a way to create immediate revenue for PHC. 5. Expand by introducing volunteer and internship opportunities for university students and 	nature of PHC and	inadequate d support for PHC training programs, and limited capacity for the PHC Consortium to scale its services.	nationwide implementation	8	.1		#3	List potential consulting opportunities for 'quick fix' projects for PHC Service	Winter, David	14Dec24	Oper	1						
C00011				Community-driven			Local groups or	Violent	Increased	5			#1		Winter,	11Dec24	Oper	n 3	3 15			Open	12Oct24	_
C00011 Ra	1	Vigilante-Enforced Curfews and Violent Punishments in Rural Nigerian	d communities indicate the presence of local groups or vigilante forces enforcing curfews based on traditional beliefs or informal religious	discourage the enforcement of	customs, are	understand the root causes of these	ditional authorities to driven by fear and including murder and rape, are and influed on sees of these use spiritual or use spiritual or individuals who social autorities to a desire to and rape, are as, leading to social areas, leading to social S-1 (2-1) (<u>ו</u>									
		Communities	customs. These groups have been known to punish those	non-violent ways to maintain peace	in certain rural communities in	2. Collaborate with human rights	traditional beliefs to justify the	transgress curfews or break	destabilization and loss of trust in	3	-1		#3	Launch educational campaign in affected communities.	Winter, David	11Dec24	Oper	1						
		•	been known to punish those who violate the curfew with extreme measures, including murder and rape. This practice, while occasionally justified by local spiritual or ancestral beliefs, often stems from a combination of fear, a lack of formal law enforcement, and community attempts to maintain order. The situation is alarming and poses significant human rights concerns.	to maintain peace and order. Engagement with community leaders, raising awareness about the harm caused by these practices, and promoting alternative, lawful methods of governance and conflict resolution. <u>Could Go Wrong?</u> Violent practices persist or escalate, resulting in further loss of	communities in Nigeria. Transgressors face severe punishments, including murder and rape. These actions are typically extrajudicial, fueled by fear and a lack of formal law enforcement presence. Community members, including drivers and local workers, are fearful of moving about after dark.	human rights organizations and local law enforcement for alignment on alternatives to vigilante justice. 3. Launch educational campaigns within the affected communities to raise awareness of legal rights, promote peaceful conflict resolution, and support the role of formal law enforcement.	to justify the enforcement of violent curfews.						1	affected communities.			Oper							

Risk Register Extract