

ID Concern [reg.]	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy	Risk (three-part) Statement			Current Risk			Response	Mitigating Action / Response				Manageability	Residual Risk	Risk Owner	Target Review Date	Close Date	Last Review Date		
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C00001	M1 Project Management	Project Management and Control	The project needs to be managed - how? What management system should we use? There's a danger that the project will dissipate through lack of proper management	Nicely run project from the start and through all stages <b>Could Go Wrong?</b> Lack of interest. Project failure	We're at the very beginning. David is proposing the adoption of the Project Health Control (PHC) methodology for overseeing the project and tracking development through 'Concerns Management' and 'Action Tracking'	Implement a PHC Service Set up regular meetings for incremental development.	Lack of proper control. Non-effective money reference system.	Project Fails	We don't achieve a 'better world'	4	5 H-1 C-5 Q-3 S-2	20	Mitigate	#1	Implement a PHC Service	Winter, David	23Mar24	Open	5	12	Winter, David	15Mar24	Open	26Jul24 PHC Service promotion is progressing past the two Saudi opportunities and going wider, into Akwa Ibom projects. Though we'll try Neom - probably via Fluor's Omar Dirani	
C00002	M2 Project Organisation	Organisation Structure	The World Game Organisation needs to be visualised and defined to maximise clarity for ongoing operation.	Clear organisation structure. <b>Could Go Wrong?</b> No traction on decisions. Confusion on who's who, leading to missed communication.	The enterprise is building from a foundation of research by Remzi using the Common Planet project and gathering other groups with aligned objective. We are starting a PHC implementation to manage project concerns.	Compile initial org chart from list of participating commercial entities.	Collaborating parties working in continued isolation.	Definition of organization structure not finalized	Missed communication. Development delay.	4	3 H-1 C-1 Q-1 S-1	12	Mitigate	#1	Make list of participating entities.	Winter, David	06Apr24	Open	1	1	Winter, David	28Apr24	Open	07Mar24	
C00003	M1 Project Management	Project Launch	The project is already started, but needs attention to activities		We are at the initial stages of setting up the structure and deliverables content of the project.	Set milestone for CPF launch				1	1 H-1 C-1 Q-1 S-1	1	Mitigate	#1	Set milestone for CPF launch		06Apr24	Open	1	1	Winter, David	19Apr24	Open	28May24 What stages in the launch do we need?	
C00004	M2 Project Organisation	The Game (how it works)	We are proposing the 'game' concept for money use in society. Easy to understand and relate to. In a game, money is earned/gahered and used to buy articles in the game. It can be used only in the game, but what if it could be transferred out into the real world? That's what we are looking to emulate. It is important to be able to articulate clearly how the game works so that we can communicate it to others in persuading them to join in.			Analysis of the Game - establish variables				1	1 H-1 C-1 Q-1 S-1	1	Mitigate	#1	Analysis of the Game - establish variables	Winter, David	27Feb24	Open	1	1	Bajrami, Remzi	28Apr24	Open	07Mar24 We are proposing the 'game' concept for money use in society. Easy to understand and relate to. In a game, money is earned/gahered and used to buy articles in the game. It can be used only in the game, but what if it could be transferred out into the real world? That's what we are looking to emulate. It is important to be able to articulate clearly how the game works so that we can communicate it to others in persuading them to join in.	
C00005	M1 Project Management	Use of AI in the RM - PHC Process	AI ca be used to enhance the RM process		We are at initial stages of investigating the AI tooling.	Make list of AI tools and evaluate				3	3 H-3 C-1 Q-1 S-1	9	Mitigate	#1	Make list of AI tools and evaluate	Bajrami, Remzi	06Apr24	Open	1	4	Harakat, Abu Bakr	25May24	Open	29May24 How can AI integrate into our Concerns Management Process?	
C00009 02	M1 Project Management	Relating PHC History of Deployment [Ref-C00008]	The PHC Service has a 20 year history during which time it has developed continually in its various aspects (share-out, Risk Management, Deliverables tracking etc). All deployments were done not as 'PHC Service' but just as part of David's contract assignment, many of them in secret. In promoting the service to clients, the question of 'has it been done before' will arise constantly and we need a way to answer that.	Client has complete understanding of the history of PHC Deployment and reasons for focus on Project Owner / Sponsor <b>Could Go Wrong?</b> We lose opportunities through client perception of the PHC Service as not serious or untried.	Over the past 2 years on two projects with Worley, an EPC contractor, it was done openly and worked very well, but demonstrated clearly that PHC Service must be at project owner/sponsor level. Currently marketing in the right place with Nigeria as focus, with CENL as Local Rep.	1. Develop a bank of promotional materials for Agents to use in approaches to prospective clients. 2. Make a video presentation for History of PHC using past projects as reference to what aspects of PHC was developed in each instance.	1. Failed to convince Client about PHC Service credibility. 2. Lack of relevant materials in the promotional materials bank	Missed opportunity for PHC Service.	1. Missed revenue 2. Slowed growth of PHC Service deployments	4	4 H-1 C-1 Q-1 S-1	16	Mitigate	#1	Establish bank of PHC Service promotional materials.	Winter, David	23Jun24	Open	1	12	Winter, David	30Sep24	Open	15Oct24	
														#2	Make video presentation for PHC Origins and History	Winter, David	23Jun24	Open							
														#3	Establish a FAQ register and make accessible on the OE website.	Winter, David	23Jun24	Open							
														#4	Include PHC History as a FAQ	Winter, David	23Jun24	Open							

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C00010 01	M1 Project Management	Articulating the PHC Value Proposition to Project Owners. [Ref-C00008]	The PHC Value Proposition is in two parts; (1) the introduction of Clarity and Transparency in project concerns where assigned people cannot escape their responsibilities, at a cost of employing a small dedicated team. (2) achieving whole-workforce cooperation in massive reduction in cost and timescale in return for shareout of tangible benefits of early production. Part (1) is easy to understand, but puts PHC in the realms of just another governance system. Part (2) is only achievable after some months of operation. The challenge is to convey to the Project Owner an understanding of the PHC Strategy for Part (2) which is what we all want.	Project Owner confidence to proceed with a PHC Service deployment on the basis of phase 1 bringing tangible value to the project, and the promise of phase 2 as an acceleration strategy funded by feeding back a small percentage of the perceived gain on significant early completion. <b>Could Go Wrong?</b> The Project Owner doesn't order a PHC Service due to lack of understanding or skepticism of the phase 2 share out mechanism.	Working with CENL on building the Value Proposition for prospective clients. No clients currently in the prospect list. Agency agreement with CENL in discussion. Q&A video series in development.	* Build a strategy for approach based only on phase 1. * Build a supplementary strategy to introduce phase 2 * Record a video Q&A for client Value Proposition	1. Non-effective explanation of phase one benefits. 2. Non-effective explanation of phase two benefits 3. Incorrectly identified target prospect. 4. Prospect skepticism of phase two affects credulity of phase one	Client doesn't understand the PHC Value Proposition	1. Reduced take up rate on approaches (wasted approaches). 2. Lost potential revenue.	4	4 H- C-3 Q-2 S-2	16	Mitigate	#1	Build a strategy for approach based only on phase 1 benefits	Winter, David	26Jul24	Open	3	8	Winter, David	30Jun24	Open	15Oct24 Explaining the value proposition is priority to enable future video conferences and in person approaches.	
C00012 03	M1 Project Management	EPC Contractor Cooperation in Sharing Data. [Ref-C00008]	Conventionally on major projects, the Project Owner assigns an EPC (Engineering, Procurement, Construction) company to run the project through to completion using a network of subcontract companies. All parties are bound by their own individual contracts and the Owner becomes detached from the workings of the project, relying on hierarchical reporting for information on progress. The EPC contractor tends to be reluctant to share status information, but this is essential for proper working of the PHC Service.	Smooth project progress to completion, with a good quality operational product or process delivered. <b>Could Go Wrong?</b> 1. End-of-project problems handed over to Operations. 2. Poor quality project solution. 3. Project cost exceeds expectation, including contractor claims for alleged 'extra-contract' activity.	The PHC Service neutralises the threat of contractor claims arising from perceived Owner 'interference' by the persistent posing of Clarifying Questions from breakdown of deliverables set out in the main contract. Direct access to contractor information is in theory not required if the PHC database is 'status only' and doesn't imply 'instruction'.	1. Capture the information gathering process in training materials. 2. Develop a Deliverables Tracker to use as a project example. 3. Implement a weekly report for the PHCC project, for example of how it works on a project.	1. Contract deliverables not clear. 2. Change Management process doesn't allow for PHC Service status sharing. 3. Poor EPC selection process.	Status data not available from the EPC Contractor.	1. Potential for project overrun in cost and budget. 2. Poor quality project deliverables.	4	3 H-1 C-1 Q-1 S-1	12	Mitigate	#1	Make a training module that clarifies information flow in PHC Service	Winter, David	24Jun24	Open	1	9	Winter, David	31Aug24	Open	19Sep24	
C00014 05	M1 Project Management	Strategy for Delivering Proposals to Project Owners [Ref-C00008]	The target market for PHC Service is strictly the Owners and Sponsors of projects that will probably be Energy Industry medium to large (> \$100m). Finding prospects in this narrow category will not be easy.	A large funnel of Project Owners who we nurture together to give a steady stream of new projects in numbers commensurate with our production capacity. <b>Could Go Wrong?</b> If we can't find a stream of identified prospects and deliver proposals to them, the PHC Service is not viable and will have to close.	Recent Agency agreement with CENL enables access to Nigerian projects and contact with owners. We achieved interest from Prof PLO Lumumba (our Ambassador) for pan-African support, a significant platform for sustainable marketing.	1. Make a strategy document with samples of approaches to project stakeholders (owners, government, NGOs). 2. Assemble a register of government officers for approaches. 3. Develop materials for approaches by physical package (Letter, envelope, USB stick with OE Logo, index to what's on the USB).	1. Failure to identify qualified prospects. 2. Prospective clients don't understand or believe our value proposition. 3. Approaches not impressive.	Failure to persuade any prospects to take the PHC Service.	End of PHCC	4	4 H-1 C-1 Q-1 S-1	16	Mitigate	#1	Compile a dossier of sample approaches (Format, prospect type, message, attachment).	Bajrami, Remzi	24Jul24	Open	4	12	Winter, David	30Sep24	Open	15Oct24	
C00025	M1 Project Management	Securing PHC Contracts and Expanding Consultant Pool in Nigeria [Ref-C00008]	A prospecting visit to Nigeria is critical to secure contracts that cannot be finalized through online or phone interactions alone. This visit, scheduled for early October, will involve David Winter, hosted by local PHC Agent Prince Jackson. The primary goal is to secure a PHC Service Contract for 5 consultants and a batch of 20 -50 trainee consultants, thereby expanding the PHC consultant pool within Nigeria. The visit will include meetings with key public figures, such as Razaq Obe, and potentially a general presentation at a government forum.	Successfully secure the PHC Service Contract and expand the pool of PHC Consultants, including trainees, to meet future project demands in Nigeria. <b>Could Go Wrong?</b> Failure to secure the contract or increase the consultant pool could lead to missed opportunities in the Nigerian market, insufficient resources for future projects, and a potential loss of credibility with Nigerian stakeholders.	Two projects (1) Thorium Reactor and (2) License Monitoring are in the proposal stage, and initial documents have been prepared. However, the consultant pool remains small, and contracts have not yet been secured. The visit is crucial to finalize these deals and prepare for upcoming projects.	Organize the visit with a well-prepared agenda, including individual and general presentations to public figures. Ensure government invitations and logistical arrangements are in place. Prioritize follow-up actions to solidify the relationships and contracts established during the visit.	Inadequate in-person engagement with Nigerian stakeholders and reliance on remote communications.	Failure to secure PHC contracts and expand the consultant pool.	Missed market opportunities, limited resource availability for future projects, and potential damage to credibility.	4	4 H-1 C-1 Q-4 S-1	16	Mitigate	#1	Prepare itinerary for David Winter's visit to Nigeria in early October 24, including meetings with Razaq Obe and other key public figures.	Ogutnade, Harriet	03Oct24	Open	3	8	Winter, David	10Oct24	Open	03Sep24	
														#2	Consolidate PHC Service presentations to make a concise overview accessible from the website via QR Code	Harakat, Abu Bakr	03Oct24	Open							
														#3	Consolidate PHC Service presentations to make an animated presentation using Synthesia 'user eye view' of the PHC Service.	Harakat, Abu Bakr	03Oct24	Open							
														#4	Arrange flights and accommodation for David Winter.	Jackson, Prince	03Oct24	Open							
														#5	Preparatory correspondence with public figures to secure meeting slots.	Obioha, Ikechukwu	03Oct24	Open							

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C00018	R8 Political / Government	Kent Police Allegation of Offence											Mitigate															11Oct24	
C00020	M3 Communication	Increasing Awareness and Communication of PHC Methodology.	The PHC methodology needs broader awareness and better communication strategies to ensure that its principles and benefits are fully understood and accepted by both local Nigerian stakeholders and international partners. Effective awareness is critical for building trust, driving adoption, and gaining the necessary support from stakeholders involved in infrastructure, risk management, and humanitarian projects.	A well-established understanding and acceptance of the PHC methodology among government ministries, project managers, and international collaborators, resulting in smoother project adoption and better cooperation.	Presently, there is limited awareness of the PHC methodology among potential stakeholders. Initial steps have been taken to engage with local stakeholders, but much of the understanding and support for the PHC system remains superficial. Efforts are underway to organize a mini-conference to help disseminate knowledge, but funding and resource limitations pose challenges.	1. Communication campaigns that highlight the key benefits and functionality of PHC for both local (Nigerian) and international audiences. 2. Organize conferences (starting with the proposed mini-conference) to introduce PHC principles to government ministries and international partners. 3. Create visual materials (videos, documents, infographics) and share them across social media platforms, including LinkedIn and WhatsApp groups, to reach a broader audience. 4. Partner with local influencers and stakeholders to champion PHC adoption.	Lack of effective communication and educational outreach to key stakeholders who are unfamiliar with the PHC methodology.	PHC fails to gain recognition and support from key stakeholders, leading to delayed implementation and reduced adoption rates.	Slow project rollout, lack of local and international stakeholder engagement, and potential resistance from those unfamiliar with the PHC methodology.	4	3	12	Mitigate	#1	Make a communication plan.	Winter, David	13Dec24	Open	3	6	Winter, David		Open			15Oct24			
					Could Go Wrong? 1. Delays in PHC adoption and resistance from key stakeholders. 2. Skepticism or rejection by local or international partners. 3. Slow project momentum and growth.																								
C00021	M4 Project Resourcing	Resource Management - Limited Human and Financial Resources.	The PHC Consortium faces challenges due to limited human and financial resources, which are critical to sustain current operations and to expand the PHC framework across Nigeria. This affects the ability to engage stakeholders, train consultants, and conduct necessary activities like organizing conferences and providing critical risk management services.	Secure resources adequate to sustain ongoing operations and expand the PHC framework. Including obtaining funding for conferences, training programs, and establishing PHC teams within Nigerian ministries.	Currently, the PHC Consortium operates on minimal resources, relying on a small team of committed individuals. There is no sufficient budget to fund upcoming conferences or support the training and expansion of local PHC Consultants. This is compounded by the absence of funding sources to sustain or grow operations.	1. Explore potential funding avenues, including writing proposals to local and international donors, NGOs, and government agencies. 2. Partner with private sector stakeholders and government ministries who could sponsor parts of the PHC project in exchange for shared outcomes. 3. Optimize existing human resources by developing a clear strategy for prioritizing key projects and responsibilities until more resources are available. 4. Draft a proposal offering consultancy services in government and infrastructure projects as a way to create immediate revenue for PHC. 5. Expand by introducing volunteer and internship opportunities for university students and youth, allowing for low-cost expansion of human resources.	The limited financial backing and the lack of sufficient human resources result from the startup nature of PHC and the absence of external funding and established partnerships.	Insufficient resources lead to delays in the organization of conferences, inadequate support for PHC training programs, and limited capacity for the PHC Consortium to scale its services.	Without additional resources, the PHC framework's expansion will be significantly hindered, limiting its ability to achieve nationwide implementation and reducing its effectiveness in addressing risk management and project governance issues.	4	4	16	Mitigate	#1	List potential funding sources.	Winter, David	14Dec24	Open	4	12	Winter, David		Open			15Oct24			
				Could Go Wrong? 1. Stalled progress in spreading awareness and gaining government support. 2. Hindered recruitment and training of PHC Consultants, affecting project scalability. 3. Reputation risk impact and missed opportunities. 4. Inefficiencies in target projects.																									
															#2	List potential collaboration partners.	Winter, David	14Dec24	Open										
															#3	List potential consulting opportunities for 'quick fix' projects for PHC Service	Winter, David	14Dec24	Open										

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C00011	R8 Political / Government	Addressing Vigilante-Enforced Curfews and Violent Punishments in Rural Nigerian Communities	Reports from rural Nigerian communities indicate the presence of local groups or vigilante forces enforcing curfews based on traditional beliefs or informal religious customs. These groups have been known to punish those who violate the curfew with extreme measures, including murder and rape. This practice, while occasionally justified by local spiritual or ancestral beliefs, often stems from a combination of fear, a lack of formal law enforcement, and community attempts to maintain order. The situation is alarming and poses significant human rights concerns.	Community-driven solutions that discourage the enforcement of violent curfews and promote legal, non-violent ways to maintain peace and order. Engagement with community leaders, raising awareness about the harm caused by these practices, and promoting alternative, lawful methods of governance and conflict resolution.	Vigilante groups, often driven by traditional religious beliefs or customs, are imposing curfews in certain rural communities in Nigeria. Transgressors face severe punishments, including murder and rape. These actions are typically extrajudicial, fueled by fear and a lack of formal law enforcement presence. Community members, including drivers and local workers, are fearful of moving about after dark.	1. Engage with local community leaders and traditional authorities to understand the root causes of these practices. 2. Collaborate with human rights organizations and local law enforcement for alignment on alternatives to vigilante justice. 3. Launch educational campaigns within the affected communities to raise awareness of legal rights, promote peaceful conflict resolution, and support the role of formal law enforcement.	Local groups or vigilante forces, driven by fear and a desire to maintain order, use spiritual or traditional beliefs to justify the enforcement of violent curfews.	Violent punishments, including murder and rape, are inflicted on individuals who transgress curfews or break informal rules in rural Nigerian communities.	Increased violence, fear, and human rights abuses in rural areas, leading to social destabilization and loss of trust in legitimate governance.	5	5	25	#1	Engage with local community leaders and traditional authorities.	Winter, David	11Dec24	Open	3	15		Open	12Oct24		
													#2	Engage with human rights organisations and local law enforcement.	Winter, David	11Dec24	Open							
													#3	Launch educational campaign in affected communities.	Winter, David	11Dec24	Open							
													#4	Establish a PHC Service for State government for continual addressing of Concens like this.	Winter, David	11Dec24	Open							