ID Concern [reg.]	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy	Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)	Response	ID	Action	Action Owner	Due Date	Close Date	Manageability	Residual Risk	Risk Owner	Target Review Date	Close Date	Last Review Date / Notes
C00001	M1 Project Management	Project Management and Control	The project needs to be managed - how? What management system should we use? There's a danger that the project will dissipate through lack of proper management	Nicely run project from the start and through all stages. **Could Go Wrong?** Lack of interest. Project failure.	We're at the very beginning. David is proposing the adoption of the Project Health Control (PHC) methodology for overseeing the project and tracking development through 'Concerns Management' and 'Action Tracking'	Implement a PHC Service Set up regular meetings for incremental development.	Lack of proper control. Non-effective money reference system.	Project Fails	We don't achieve a 'better world'	4	5 H-1 C-5 Q-3 S-2	20	Mitigate	#1	Implement a PHC Service	Winter, David	23Mar24	Open	5	12	Winter, David	15Mar24	Open	26Jul24 PHC Service promotion is progressing past the two Saudi opportunities and going wider, into Akwa Ibom projects. Though we'll try Neom - probably via Fluor's Omar Dirani
														#2	Setup regular meetings for incremental development.	Winter, David	23Mar24	Open						
														#3	make explanation for the heat map	Winter, David	28Mar24	Open						
														#4	Investigate applicability of Coda / Notion for gathering of comments from risk owners. [Latest: also Asana - check that out as well]	Winter, David	28Mar24	Open						
C00002	M2 Project Organisation	Organisation Structure	The World Game Organisation needs to be visualised and defined to maximise clarity for ongoing operation.	Clear organisation structure. **Could Go Wrong?** No traction on decisions. Confusion on who's who, leading to missed communication.	The enterprise is building from a foundation of research by Remzi using the Common Planet project and gathering other groups wih aligned other objective. We are starting a PHC implementation to manage project concerns.	Compile initial org chart from list of participating commercial entities.	Collaborating parties working in continued isolation.	Definition of organization structure not finalized	Missed communication. Development delay.	4	3 H-3 C-1 Q-1 S-1	12	Mitigate	#1	Make list of participating entities.	Winter, David	06Apr24	Open	1	1	Winter, David	28Apr24	Open	07Mar24
C0000807	M1 Project Management	Marketing the PHC Service [Ref-C00008]	Project Health Control is an innovative methodology for project governance that was first proposed in 2004 and has been applied one well over 20 project test scenarios. The concept is inherently difficult to impose as the initial value proposition applies only to the Project Owner, and the second value proposition is simply too unbelievable as a practical application. Once the first project is achieved and declared as a huge success, the service will be easy to market, but in the meantime an effective strategy is needed.	A marketing strategy in place that establishes enthusiastic following among project owners and all project participants. **Could Go Wrong?** No-one cooperates in the PHC deployment and the PHCC doesn't make it past the first project.	We are at the very beginning of marketing the PHC Service in its current consolidated clear offering. Building a foundation of supporters in government and project owner organisations. Leveraging the Community Enhancement aspect of the service to gain wide base of support.	1. CENL brainstorm on approaches using current contact list and expanding contact base. 2. Target key political figures and get them on the PHC People list as interested observers. 3. Consider a series of press releases to mark key developments.	1. Resistance and active non-cooperation by project participants. 2. Project owners unable to understand the second value proposition. 3. Market strategy not effective.	No project deployments.	1. Show stopper. 2. We have to consider the PHC concept non-viable.	5	4 H-1 C-1 Q-1 S-1	20	Mitigate	#1	Hold internal meeting on best practice for marketing locally in nigeria for promotion of the PHC Service. [Latest: Started - more scheduled (govt, ministries). Talk so far highlight need to concentrate on viable/live projects.]	Ugoh, Andrew	28Jun24	Open	3	12	Winter, David	31Oct24	Open	27Aug24
														#2	Build a list of key political figures. [Latest: Ongoing,]	Ugoh, Andrew	28Jun24	Open						
														#3	Start a series of press releases first the engagement of CENL as exclusive agent for Nigeria for PHC Service. [Latest: ongoing]	Bajrami, Remzi	28Jun24	Open						
														#4	First visit to Nigeria for David based on significant contact and confidence of winning orders. [Latest: Tentatively 25Jul24 for 5 days.]	Winter, David	31Jul24	Open						
C0000902	M1 Project Management	Relating PHC History of Deployment [Ref-C00008]	The PHC Service has a 20 year history during which time it has developed continually in its various aspects (share-out, Risk Management, Deliverables tracking etc). All deployments were done not as 'PHC Service' but just as part of David's contract assigment, many of them in secret. In promoting the service to clients, the question of 'has it been done before' will arise constantly and we need a way to answer that.	Client has complete understanding of the history of PHC Deployment and reasons for focus on Project Owner / Sponsor **Could Go Wrong?** We lose opportunities through client perception of the PHC Service as not serious or un-tried.	Over the past 2 years on two projects with Worley, an EPC contractor, it was done openly and worked very well, but demonstrated clearly that PHC Service must be at project owner/sponsor level.Currently marketing in the right place with Nigeria as focus, with CENL as Local Rep.	1. Develop a bank of promotional materials for Agents to use in approaches to prospective clients. 2. Make a video presentation for History of PHC using past projects as reference to what aspects of PHC was developed in each instance.	1. Failed to convince Client about PHC Service credibility. 2. Lack of relevant materials in promotional materials bank.	Missed opportunity for PHC Service.	1. Missed revenue 2. Slowed growth of PHC Service deployments	4	4 H-1 C-1 Q-1 S-1	16	Mitigate	#1	Establish bank of PHC Service promotianal materials.	Winter, David	23Jun24	Open	1	12	Winter, David	30Sep24	Open	15Oct24
														#2	Make video presentation for PHC Origins and History	Winter, David	23Jun24	Open						
														#3	Establish a FAQ register and make accessible on the OE website.	Winter, David	23Jun24	Open						
														#4	Include PHC History as a FAQ	Winter, David	23Jun24	Open						
C0001001	M1 Project Management	Articulating the PHC Value Proposition to Project Owners. [Ref-C00008]	The PHC Value Proposition is in two parts; (1) the introduction of Clarity and Transparency in project concerns where assigned people cannot escape their responsibilities, at a cost of employing a small dedicated team. (2) achieving whole-workforce cooperation in massive reduction in cost and timescale in return for shareout of tangible benefits of early production. Part (1) is easy to understand, but puts PHC in the realms of just another governance system. Part (2) is only achievable after some months of operation. The challenge is to convey to the Project Owner an understanding of the PHC Strategy for Part (2) which is what we all want.	Project Owner confidence to proceed with a PHC Service deployment on the basis of phase 1 bringing tangible value to the project, and the promise of phase 2 as an acceleration strategy funded by feeding back a small percentage of the perceived gain on significant early completion. **Could Go Wrong?** The Project Owner doesn't order a PHC Service due to lack of understanding or skepticism of the phase 2 share out mechanism.	Working with CENL on building the Value Proposition for prospective clients. No clients currently in the prospect list. Agency agreement with CENL in discussion. Q&A video series in development.	* Build a strategy for approach based only on phase 1. * Build a supplementary strategy to introduce phase 2 * Record a video Q&A for client Value Proposition	1. Non-effective explanation of phase one benefits. 2. Non-effective explanation of phase two benefits 3. Incorrectly identified target prospect. 4. Prospect skepticism of phase two affects credulity of phase one	Client doesn't understand the PHC Value Propsition	1. Reduced take up rate on approaches (wasted approaches). 2. Lost potential revenue.	4	4 H- C-3 Q-2 S-2	16	Mitigate	#1	Build a strategy for approach based only on phase 1 benefits	Winter, David	26Jul24	Open	3	8	Winter, David	30Jun24	Open	15Oct24 Explaining the value proposition is priority to enable future video conferences and in person approaches.
														#2	Build a supplementary strategy for approach to introduce phase 2 benefits	Winter, David	16Jun24	Open						
														#3	Record a video Q&A from a slide set to explain client Value Proposition.	Winter, David	16Jun24	Open						

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C001203	M1 Project Management	EPC Contractor Cooperation in Sharing Data. [Ref-C00008]	Conventionally on major projects, the Project Owner assigns an EPC (Engineering, Procurement, Construction) company to run the project through to completion using a network of subcontract companies. All parties are bound by their own individual contracts and the Owner becomes detached from the workings of the project, relying on hierarchical reporting for information on progress. The EPC contractor tends to be reluctant to share status information, but this is essential for proper working of the PHC Service.	Smooth project progress to completion, with a good quality operational product or process delivered. **Could Go Wrong?** 1. End-of-project problems handed over to Operations. 2. Poor quality project solution. 3. Project cost exceeds expectation, including contractor claims for alleged 'extra-contract' activity.	The PHC Service neutralises the threat of contractor claims arising from perceived Owner 'interference' by the persistent posing of Clarifying Questions from breakdown of deliverables set out in the main contract. Direct access to contractor information is in theory not required if the PHC database is 'status only' and doesn't imply 'instruction'.	1. Capture the information gathering process in training materials. 2. Develop a Deliverables Tracker to use as a project example. 3. Implement a weekly report for the PHCC project, for example of how it works on a project.	1. Contract deliverables not clear. 2. Change Management process doesn't allow for PHC Service status sharing. 3. Poor EPC selection process.	Status data not available from the EPC Contractor.	1. Potential for project overrun in cost and budget. 2. Poor quality project deliverables.	4	3 H-1 C-1 Q-1 S-1	12	Mitigate	#1	Make a training module that clarifies information flow in PHC Service	Winter, David	24Jun24	Open	1	9	Winter, David	31Aug24	Open	19Sep24
														#2	Make a Deliverables tracken for use as PHC Service project example.	Winter, David	24Jun24	Open						
														#3	Set up the Weekly Report structure for PHCC as a project. [Latest: May change this to monthly report, to align with other monthly functions like share out, and PHC Consultant payments.]	Winter, David	24Jun24	Open						
C001306	M1 Project Management	PHC as a Motivation Strategy for the Project Workforce. [Ref-C00008]	The value proposition that will attract the Project Owner to PHC Service is the first of two! This implements the PHC data structures and reporting mechanism, assigns accountability and forces transparency! There is no 'hiding' in a PHC project! The second of the two is achieved by large incentive bonuses applied to a series of project milestones. Once the Project Owner is willing to fund these bonuses, putting the bonuses out into distribution needs to be done carefully to maximise workforce enthusiasm.	A motivated workforce all working enthusiastically to bring the project to an early close. **Could Go Wrong?** A depressed workforce who do the minimum on the project just to keep their jobs.	The second phase of the value proposition has been tested in limited situations but never on a full PHC Service implementation. The Share out mechanism is developed and ready to deploy in stages leading to whole workforce buy-in.	1. On first project deployment explain the value proposition to the client on the basis that the service must be viable with stage 1, with stage 2 having 'small percentage' confidence. 2. Progressive implementation of PHC Shareout among PHC Consultants. 3. Open the PHC Shareout to selected project participants and demonstrate workforce motivation improvement to Project Owner. 4. Open the PHC Shareout to the entire workforce with progressively larger Project Owner share pots.	1. Project Owner won't fund the needed PHC Shareout mechanism for the later project phases. 2. Poor communication of the value proposition to the workforce.	Can't get Project Workforce motivated.	PHC Service value proposition doesn't get further that stage 1	4	4 H-1 C-1 Q-1 S-1	16	Mitigate	#1	Develop training module for value proposition.	Winter, David	25Jun24	Open	1	12	Winter, David	28Feb25	Open	15Oct24 Assuming the Project Owner agrees (in principle) to their contributing to the share out, we can go all out to get the project staff to join in with time chunks. Otherwise the PHC Service is NOT going to be a motivation to the staff, just 'no escape' from accountability. The 'stick only'- not any 'carrot'.
														#2	Implement template PHC Shareout at the PHCC level with minimum funding, just to demonstrate the mechanism.	Winter, David	25Jun24	Open						
C001405	M1 Project Management	Strategy for Delivering Proposals to Project Owners [Ref-C00008]	The target market for PHC Service is strictly the Owners and Sponsors of projects that will probably be Energy Industry medium to large (> $100m). Finding prospects is this narrow category will not be easy.	A large funnel of Project Owners who we nurture together to give a steady stream of new projects in numbers commensurate with our production capacity. **Could Go Wrong?** If we can't find a stream of identified prospects and deliver proposals to them, the PHC Service is not viable and will have to close.	Recent Agency agreement with CENL enables access to Nigerian projects and contact with owners. We achieved interest from Prof PLO Lumumba (our Ambassador) for pan-African support, a significant platform for sustainable marketing.	1. Make a strategy document with samples of approaches to project stakeholders (owners, government, NGOs). 2. Assemble a register of government officers for approaches. 3. Develop materials for approaches by physical package (Letter, envelope, USB stick with OE Logo, index to what's on the USB).	1. Failure to identify qualified prospects. 2. Prospective clients don't understand or believe our value proposition. 3. Approaches not impressive.	Failure to persuade any prospects to take the PHC Service.	End of PHCC	4	4 H-1 C-1 Q-1 S-1	16	Mitigate	#1	Compile a dossier of sample approaches (Format, prospect type, message, attachment).	Bajrami, Remzi	24Jul24	Open	4	12	Winter, David	30Sep24	Open	15Oct24
														#2	Compile a register of government contacts for approaches. [Latest: ongoing (Andrew's actions) - two weeks]	Odoemenam, Kenneth	01Jul24	Open						
														#3	Develop material for physical approach (Letter, envelope, USB stick with Logo, index sheet for USB contents). [Latest: The index for the USB stick contents could be in the form of a mousemat?]	Winter, David	24Jun24	Open						
C001704	M1 Project Management	PHC Role in Regeneration of Local Communities [Ref-C00008]	On the premise that exploitation of local resources should benefit the local community, The governance in PHC Serviced projects should ensure that the community interest is served in proportion to value created from the exploited resource (Oil,Gas, Agriculture). There are many ways to achieve this, and the concern is to find the optimum way.	Local community sees exploitation of mineral resources in the region as a good thing! **Could Go Wrong?** 1. Environmental disaster though construction and production controls. 2. Local community resistance to project's development. 3. Sustained poverty in the region.	An important component of the PHC methodology is the channeling of profit into community development, achieved as a function of the PHC Shareout process. The mechanism acts as an example that the Project owner and other companies may follow as part of their contractual commitment to Local Content and Community development.	1. At each PHC Service deploymennt location a Trom Computers (TC) node is started (explanation of TC to follow). 2. Develop training module on about the TC project. 3. Make a register of current active community development projects.	1. Failed TC node implementation. 2. Non-cooperation of involved business entities with TC in community development. 3. Poorly defined contract commitments to Local Content and Community Development	Low impact on local community development.	1. Resistance by local communities in project development. 2. Sustained regional poverty.	4	4 H-3 C-1 Q-1 S-1	16	Mitigate	#1	Prepare for first TC node established in locality of first project.	Winter, David	24Jul24	Open	1	8	Winter, David	31Oct24	Open	15Oct24
														#2	Develop Training Module dedicated to the relationship between Trom Computers CIC and Order Efficiency Ltd.	Winter, David	24Jul24	Open						
														#3	Research all current community development initiatives in Rivers State and make a register. [Latest: ongoing]	Odoemenam, Kenneth	31Jul24	Open						

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C00025	M1 Project Management	Securing PHC Contracts and Expanding Consultant Pool in Nigeria [Ref-C00008]	A prospecting visit to Nigeria is critical to secure contracts that cannot be finalized through online or phone interactions alone. This visit, scheduled for early October, will involve David Winter, hosted by local PHC Agent Prince Jackson. The primary goal is to secure a PHC Service Contract for 5 consultants and a batch of 20-50 trainee consultants, thereby expanding the PHC consultant pool within Nigeria. The visit will include meetings with key public figures, such as Razaq Obe, and potentially a general presentation at a government forum.	Successfully secure the PHC Service Contract and expand the pool of PHC Consultants, including trainees, to meet future project demands in Nigeria. **Could Go Wrong?** Failure to secure the contract or increase the consultant pool could lead to missed opportunities in the Nigerian market, insufficient resources for future projects, and a potential loss of credibility with Nigerian stakeholders.	Two projects (1) Thorium Reactor and (2) License Monitoring are in the proposal stage, and initial documents have been prepared. However, the consultant pool remains small, and contracts have not yet been secured. The visit is crucial to finalize these deals and prepare for upcoming projects.	Organize the visit with a well-prepared agenda, including individual and general presentations to public figures. Ensure government invitations and logistical arrangements are in place. Prioritize follow-up actions to solidify the relationships and contracts established during the visit.	Inadequate in-person engagement with Nigerian stakeholders and reliance on remote communications.	Failure to secure PHC contracts and expand the consultant pool.	Missed market opportunities, limited resource availability for future projects, and potential damage to credibility.	4	4 H-1 C-1 Q-4 S-1	16	Mitigate	#1	Prepare itinerary for David Winter's visit to Nigeria in early October 24, including meetings with Razaq Obe and other key public figures.	Ogutnade, Harriet	03Oct24	Open	3	8	Winter, David	10Oct24	Open	03Sep24
														#2	Consolidate PHC Service presentations to make a concise overview accessible from the website via QR Code	Harakat, Abu Bakr	03Oct24	Open						
														#3	Consolidate PHC Service presentations to make an animated presentation using Synthesia 'user eye view' of the PHC Service.	Harakat, Abu Bakr	03Oct24	Open						
														#4	Arrange flights and accommodation for David Winter.	Jackson, Prince	03Oct24	Open						
														#5	Preparatory correspondence with public figures to secure meeting slots.	Obioha, Ikechukwu	03Oct24	Open						
C00026	C3 Finance / Funding	Consequence of Imposing Interest-free status on National Debt	The Nigerian government holds a national debt of approximately $2.5 billion, with monthly debt servicing costs of around $500 million, which now surpasses the nation's GDP. A potential solution under consideration is to declare the national debt "interest-free," thereby releasing $500 million per month for infrastructure development and citizen welfare. However, this move could have significant legal, financial, and political consequences that need thorough analysis, particularly the implications of effectively defaulting on loan agreements.	To release $500 million in debt service payments for reinvestment into national infrastructure and welfare programs without incurring severe legal or financial penalties that would jeopardize Nigeria's relationships with lenders or global financial standing. **Could Go Wrong?** 1. Legal repercussions of altering loan terms. 2. International backlash or damage to Nigeria's creditworthiness. 3. Potential sanctions or legal claims. 4. Impact on future access to global financial markets. 5. Political instability through perception of default.	The Nigerian government is paying approximately $500 million per month to service its national debt, which is unsustainable given the nation's GDP. The nature of the loans, the identities of the lenders, and the specific terms of each loan agreement are still under review. There is an understanding that making loans interest-free could significantly enhance the country's ability to invest in its own development.	1. Financial Assessment: Analysis of the loans, including lenders, terms, and potential legal implications. 2. Legal Consultation: Review legal framework around debt agreements and potential repercussions of defaulting or renegotiating terms. 3. Diplomatic Communication: Correspondence to each lender, thanking them for understanding and discussing new financial terms. 4. Risk Mitigation: Develop contingency plans to handle any negative responses from lenders, including exploring renegotiation of loan terms or securing alternative funding options.	Excessive national debt and unsustainable debt servicing obligations.	The Nigerian government declares its national debt "interest-free," effectively ceasing interest payments to lenders.	Release of $500 million per month for national development, but potential legal action by lenders, damaged international reputation, and possible sanctions.	5	5 H-4 C-4 Q-2 S-2	25	Mitigate	#1	Conduct a detailed analysis of the loans, including the lenders, terms, and potential legal implications of declaring the loans interest-free. [Latest: Pass to the Ministry of Finance.]	Winter, David	07Oct24	Open	5	15	Winter, David	31Dec24	Open	07Sep24
														#2	Engage legal experts to review the legal framework around debt agreements and potential repercussions of defaulting or renegotiating terms. [Latest: Pass to the Ministry of Justice.]	Winter, David	07Oct24	Open						
														#3	Prepare diplomatic correspondence to each lender, thanking them for their understanding and cooperation in supporting Nigeria's development goals, while discussing the new financial terms. [Latest: Pass to the Ministry of Foreign Affairs.]	Winter, David	07Oct24	Open						
														#4	Develop contingency plans to handle any negative responses from lenders, including exploring renegotiation of loan terms or securing alternative funding options. [Latest: Pass to Central Bank of Nigeria (CBN) - collaborating with the Ministry of Finance]	Winter, David	07Oct24	Open						
														#5	Establish a Project Health Control (PHC) Service as an aid to governance matters in Nigeria.	Winter, David	07Oct24	Open						
C0002708	M2 Project Organisation	Choice of Computer Operating System for PHCC	The PHC Consortium must choose a suitable computer operating system (OS) to support its activities. The primary contenders are Windows, Apple, and Linux. This decision will impact security, efficiency, and long-term alignment with our values.	Select an OS that meets the technical, ethical, and operational needs of the Consortium. The ideal choice will offer robust security, ethical business practices, and the flexibility required for our diverse activities. **Could Go Wrong?** A rushed or uninformed choice may expose the Consortium to security vulnerabilities, high costs, or dependency on corporations with questionable ethics, thereby compromising our operational integrity.	The current debate within the team echoes differing views on OS security, corporate ethics, and user freedom. Windows and Apple offer user-friendly ecosystems but have commercial practices that raise ethical concerns. Linux, while technically superior in security and flexibility, often faces criticism for its passionate and sometimes divisive community discourse.	1. Organize a focused discussion among Consortium members to weigh each OS option against our priorities: security, ethical values, cost-efficiency, and adaptability. Emphasize a balanced approach, recognizing the merits and drawbacks of each system. 2. Produce an initial grid of Advantages and Disadvantages to compare the Operating Systems.	Differing opinions on OS choices, influenced by contrasting views on corporate ethics, technical needs, and user experiences.	The ongoing debate, potentially causing division among team members and delaying the decision-making process.	Risk of adopting an unsuitable OS, leading to future operational inefficiencies, ethical compromises, or security vulnerabilities.	4	4 H-3 C-4 Q-4 S-1	16	Mitigate	#1	Set up discussion forum.	Winter, David	19Oct24	Open	3	8	Winter, David	25Dec24	Open	15Oct24
														#2	Compile an advantage/disadvantage chart for ongoing comparison.	Winter, David	19Oct24	Open						