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27th November 2024

To Whom it may Concern.

Proposal for deployment of Project Health Control (PHC) for a prospective project:

Kaduna-Abuja Highway Project Governance and Monitoring

Project Proposal: Application of PHC Service to the Kaduna-Abuja Highway Project

1. Proposal Summary

The Kaduna-Abuja Highway project, initially awarded to Julius Berger at a value of N740 billion, has faced significant delays, leading to the cancellation of the contract by the current Minister of Works. The government's decision to revoke this contract has been widely acknowledged as a bold move toward ensuring accountability in public infrastructure projects. This proposal outlines the application of the Project Health Control (PHC) Service to reinvigorate the management of the Kaduna-Abuja Highway project, promoting transparency, timely delivery, and robust accountability mechanisms.

2. Involved Parties

- **Ministry of Works, Nigeria**: The primary government body overseeing the project.
- **Project Health Control (PHC) Service**: Managed by Order Efficiency Ltd, responsible for deploying its proprietary mechanisms for governance and monitoring.
- **New Contractors/Stakeholders**: Companies or consortia that will undertake the highway construction following the cancellation of Julius Berger's contract.
- **Public Interest Groups**: Including local communities, advocacy groups for accountability, and related stakeholders.



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3. Objectives

- Restore Confidence: Implement the PHC Service to bring transparency and restore trust in the project's management.
- **Enhance Accountability**: Deploy monitoring and governance frameworks to ensure the project progresses as planned, with clear records and real-time updates.
- **Ensure Timely Delivery**: Employ proactive tracking and risk mitigation strategies to adhere to timelines and budgets.
- **Establish a Model for Future Projects**: Position the Kaduna-Abuja Highway project as a benchmark for other public infrastructure projects in Nigeria.

4. Operational Strategy

The application of the PHC Service will be structured in two main phases:

Phase 1: Setup Phase

Duration: 3 months

Activities:

- **Initial Assessment**: Conduct a comprehensive review of current project documentation, existing plans, and preliminary risk assessment.
- **Stakeholder Engagement**: Facilitate meetings with the Ministry of Works, local communities, and potential new contractors to align on expectations and key performance indicators (KPIs).
- **Deployment of PHC Infrastructure**: Establish digital systems for monitoring and reporting, including a dashboard accessible to authorized stakeholders.
- **Training & Capacity Building**: Train project managers, overseers, and other involved personnel on PHC tools and methodologies.
- **Baseline Data Collection**: Gather and analyze baseline data to create an objective benchmark for project tracking.

Key Deliverables:

- Comprehensive PHC setup report.
- Initial dashboard setup.
- Stakeholder training materials and completed sessions.



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Phase 2: Full Deployment and Continuation

Duration: 12+ months

Activities:

- **Full Project Monitoring**: Continuous oversight with real-time updates on progress, cost management, and risk indicators.
- **Transparent Reporting**: Regular, scheduled reports and updates made available to stakeholders, with mechanisms to highlight potential delays or deviations.
- **Risk Management Protocols**: Implement and manage protocols for early detection of issues and application of corrective actions.
- **Feedback Mechanism**: Create a structured platform for stakeholders, including public representatives, to provide feedback on project milestones.
- **Iterative Improvement**: Periodically review and refine PHC strategies based on real-time data and stakeholder input.

Key Deliverables:

- Monthly and quarterly project reports.
- Updated risk assessment logs.
- Final report at the conclusion of the project phase, detailing project successes and lessons learned.

5. Conclusion

The PHC Service will serve as an essential tool for re-establishing trust and ensuring the successful delivery of the Kaduna-Abuja Highway project. By integrating modern monitoring mechanisms, transparent reporting, and proactive risk management, the PHC Service will not only address past challenges but also set a new standard for public infrastructure projects in Nigeria.

This approach supports the government's initiative to promote accountability and efficiency, fostering a model that can be replicated in other sectors and ministries for broader national impact.



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Cost Structure

Category	Category Description			
Training and Development	Training for Stakeholders and PHC staff on system use and reporting	[undetermined]		
Travel and Logistics	Travel costs for on-site setup, inspections, and team collaboration	[undetermined]		
Risk Management	Risk assessment resources, including contingency planning and insurance	[undetermined]		
Cloud Services/Data Storage	\$1,900			
Miscellaneous Expenses	Unexpected costs related to logistics, setup, or project adjustments	[undetermined]		
PHC Setup Costs	Costs for PHC Service in Phase 1	\$61,160		
PHC Continuation Costs	Costs for PHC Service in Phase 2	\$917,280		

This table provides a structured overview of potential expenses, with placeholder values to be filled as budget details are finalized.

Additional Considerations

(1) The cost includes an allowance for trainees on the project as an optional use of the project's Corporate Social Responsibility budget.

For the PHC Setup phase: 3x Trainees at a total cost of \$15,120.

For the PHC Continuation phase: 20x Trainees at a total cost of \$403,200

If the Trainee option is omitted, the PHC costs for Setup and Continuation reduce to \$47,040 and \$514,080 respectively.

- (2) The table reflects the costs for PHC core elements of the Setup and Continuation phases only. Other costs remain 'undetermined' pending early-as-possible definition after the PHC Service start. The early stages of PHC Service implementation will help identify these additional costs.
- (3) For Cloud Services, costs detailed are for access to the proprietary database from Claris Filemaker allowing 10 seats, sufficient for the PHC Team and selected operational staff from Stakeholder Groups. For the whole project workforce, PHC data is accessed via a browser-based username/password system which we provide free as part of the PHC Service offering.



Order Efficiency Ltd Project Health Control (PHC)

	PHC Service Setup Phase						27/11/202
P022 – Kaduna- Abuja Highway	Hourly Rate to Person	PHC Provider Markup	Hourly Rate to Client	People in		Contract Hours	Contract Cost
Strategist	\$120	40%	\$168	1	10	120	\$20,16
Analyst	\$80	40%	\$112	1	20	240	\$26,88
Admin	\$45	40%	\$63	0		0	\$
Trainee	\$15	40%	\$21	3	20	720	\$15,12
Guest	\$0	40%	\$0	0	0	0	\$
		40%		Months	3		
				1st Contract	yes	1080	\$62,16
Lump Sum Start	\$12,432		\$12,432	20%	(applies only to	1st Contracts)
Monthly Split	\$16,576		\$16,576				
Month	Payment	Partner	Transfer				
1	\$29,008	\$2,901	\$26,107				
2	\$16,576	\$1,658	\$14,918				
3	\$16,576	\$1,658	\$14,918				
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		PHC Ser	vice Contir	nuation Phas	se		27/11/20
P022 – Kaduna- Abuja Highway	Hourly Rate to Person	PHC Provider Markup	Hourly Rate to Client	People in Role		Contract Hours	Contract Cost
Strategist	\$120	40%	\$168	1	10	480	\$80,6
Analyst	\$80	40%	\$112	1	30	1,440	\$161,28
Admin	\$45	40%	\$63	3	30	4,320	\$272,10
Trainee	\$15	40%	\$21	20	20	19,200	\$403,20
Guest	\$0	40%	\$0	0		100	,
		40%		Months	12		
				1st Contract	no	25440	\$917,28
Lump Sum Start	\$0		\$0	20%	(applies only to	1st Contracts)
Monthly Split	\$76,440		\$76,440	10000000	(applies only to	1 001111000	,
Month	Payment	Partner	Transfer				
1	\$76,440	\$7,644	\$68,796				
2	\$76,440	\$7,644	\$68,796				
3	\$76,440	\$7,644	\$68,796				
4	\$76,440	\$7,644	\$68,796				
5	\$76,440	\$7,644	\$68,796				
6	\$76,440	\$7,644	\$68,796				
7	\$76,440	\$7,644	\$68,796				
8	\$76,440	\$7,644	\$68,796				
9	\$76,440	\$7,644	\$68,796				
10	\$76,440	\$7,644	\$68,796				
11	\$76,440	\$7,644	\$68,796				
12	\$76,440	\$7,644	\$68,796				
12	\$70,440	77,011	900,750				



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Project Specific:

1	Kaduna-Abuja Highway Project Summary			
2	PHC Report (including SCALPED documents)			
3	PHC Portal Access			
4	P022_Rate_Calculator.xlsx			
5	P022 Rate Calculator Setup Phase.pdf			
6	P022 Rate Calculator Continuation Phase.pdf			

PHC Generic

1	Order Efficiency Profile.pdf
2	Why Projects Break Budgets.pdf
3	PHC Activities.pdf
4	TNA_Activities.pdf
5	QA-13 - The PHC Value Proposition.mp4
6	PHC in Action.mp4
7	PHC Concerns Management Scope.pdf
8	Seven PHC Lists.mp4

Sincerely,

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