

ID Concern [reg.]	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy	Risk (three-part) Statement			Current Risk			Response	Mitigating Action / Response					Manageability	Residual Risk	Risk Owner	Target Review Date	Close Date	Last Review Date Notes							
							Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)		Mitigating Action / Response																	
														ID	Action	Action Owner	Due Date	Close Date													
C00013	C2 Market/Product	Misalignment Between ESG Client Expectations and GF Deliverables	ESG clients may expect broader impact services than GF is positioned to deliver (e.g., carbon credits, biodiversity services).	Clear match between GF service scope and client expectations	Service scope defined, but market signals broader desires	Align packages to service core (cleanup + reforestation), refer out optional extras	Broad and varied interpretations of ESG compliance	Client dissatisfaction with narrow scope	Churn, negative reporting, brand erosion	1	1	1	Mitigate	5	1	Dizon, Alona	Open														
C00022	M3 Communication	Cultural and Language Barriers in Coastal Communities	Communication with local partners and workers may be hindered by language, literacy, or cultural disconnects.	Inclusive, culturally aware project communications	Engagement is mostly informal with limited translation	Deploy multilingual community liaisons and translate all PHC materials	Local-linguistic diversity unaccounted for	Instructions misunderstood or ignored	Safety risk, loss of trust, lower participation	1	1	1	Mitigate	1	1	Dizon, Alona	Open	Relates to C00004 - Community engagement sustainability over multi-year deployments													
C00030	R5 Utilities	Inconsistent Power and Water Access	Limited or unstable electricity and water at coastal bases may affect fleet, crew, and processing ops.	Uninterrupted power and clean water for daily operations	No redundancy or off-grid systems yet installed	Deploy solar and rain-catch systems with battery reserves	Poor municipal infrastructure	Utility outage mid-operation	Environmental safety risk or task failure	1	1	1	Mitigate	1	1	Dizon, Alona	Open														