

ID Concern [reg.]	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy	Risk (three-part) Statement			Current Risk			Response	Mitigating Action / Response					Manageability	Residual Risk	Risk Owner	Target Review Date	Close Date	Last Review Date Notes								
							Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)		Mitigating Action / Response																		
														ID	Action	Action Owner	Due Date	Close Date														
C00012	C1 Feasibility/Business Case	ESG Token-Based Model Validation Risk	The feasibility of a self-sustaining ESG business model anchored in blockchain tokenomics is unproven at scale.	A validated, scalable business model supporting long-term ESG contracts	Business case is compelling on paper, but market-tested examples are scarce	Phase deployment with traditional contracts while piloting token-based ESG packages	Novelty of ESG tokens in real-world service delivery	Market fails to adopt or value the token model	Funding dries up, contracts unfulfilled	1	1	1	Mitigate						5	1	Goswami, Gyotrimoy		Open									
				Could Go Wrong?	Token uptake fails, undermining revenue base																											
C00021	M2 Project Organisation	Undefined Chain of Command in Hybrid DAO/Board Ecosystem	Confusion may arise over who makes final decisions—Board, DAO, Steering Committee, or field teams.	Clear, documented authority structure	Governance model spans DAO, Board, and partners	Publish and distribute visual decision tree and role maps	Overlapping authority domains	Conflict over decisions or responsibilities	Inefficiencies, delays, stakeholder friction	1	1	1	Mitigate						1	1	Goswami, Gyotrimoy		Open									
				Could Go Wrong?	Delays and tension from unclear roles																											
C00029	R4 Infrastructure	Access Limitations to Port and Processing Sites	Some coastal areas lack roads, docks, or utility links for equipment and materials.	Reliable site access for all fleet and support needs	Only Narra site is scoped and surveyed	Pre-deployment infrastructure audit and contingency planning	Undeveloped or damaged coastal access routes	Teams or tools can't reach target zone	Schedule delays and increased cost	3	3	9	Mitigate	#1	Make audit of ports available.	Harakat, Abu Bakr	09May25	Open	5	6	Goswami, Gyotrimoy	31Dec25	Open	09Apr25								
				Could Go Wrong?	Delays in mobilization and re-supply																											