

ID Concern [reg.]	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy	Risk (three-part) Statement			Current Risk			Response	Mitigating Action / Response					Manageability	Residual Risk	Risk Owner	Target Review Date	Close Date	Last Review Date Notes								
							Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)		Mitigating Action / Response																		
														ID	Action	Action Owner	Due Date	Close Date														
C00011	T6 Logistics / Warehouse	Fleet Supply Chain Risk from Island Geography	Operating in archipelagic regions like Palawan poses unique logistics challenges	Reliable, consistent supply chain for fuel, parts, and waste transport	No centralized supply hubs established yet	Partner with local suppliers and maintain minimum stock levels onboard	Distributed, remote coastal operation model	Supply interruption to active fleet	Downtime, lost ESG output, cost overruns	1	1	1	1	H-1	Mitigate	...	...	...	...	...	...	...	...	5	1	Harakat, Abu Bakr	Open					
				Could Go Wrong?	Delays in parts or fuel affect mission cadence																											
C00020	M1 Project Management	Complexity of Multinational PHC Governance	Coordinating projects across countries with varying stakeholder expectations, PHC dashboards, and ESG metrics adds complexity to project governance.	Unified and responsive PHC project management framework	Initial deployment limited to Palawan, with global expansion planned	Standardize PHC training and dashboards before international rollout	Inconsistent governance practices across sites	Projects managed inconsistently or ineffectively	Missed targets, audit failures, reputational risk	1	1	1	1	H-1	Mitigate	...	...	...	...	...	...	...	...	1	1	Harakat, Abu Bakr	Open					
				Could Go Wrong?	Misaligned or duplicated reporting, gaps in accountability																											
C00028	R3 Regulations	Risk of Non-Alignment with LGU Environmental Ordinances	Local government units (LGUs) may have varying environmental policies that conflict with standard GF practices.	Full LGU alignment and policy sync	Initial LGU outreach underway in Palawan	Create regional legal matrix and hold LGU compliance workshops	Policy mismatch between GF and LGUs	Permits or activities disallowed	Legal/PR damage, site relocation	1	1	1	1	H-1	Mitigate	...	...	...	...	...	...	...	...	1	1	Harakat, Abu Bakr	Open					
				Could Go Wrong?	Regulatory conflict blocks operations																											