

ID Concern [reg.]	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy	Risk (three-part) Statement			Current Risk			Response	Mitigating Action / Response				Manageability	Residual Risk	Risk Owner	Target Review Date	Close Date	Last Review Date		
							Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)		ID	Action	Action Owner	Due Date							Close Date	Notes
C00066	R8 Political / Government	Welfare of the Disabled	Facilities and access for disabled people may not meet community needs.	Accessible public spaces and visible inclusion of disabled people. <b>Could Go Wrong?</b> Continued marginalisation and physical exclusion from public life.	Level of accessibility and support is undocumented.	Audit public facilities and consult with local disability groups.	Neglect or insufficient investment in accessibility.	Disabled individuals face daily barriers.	Reduced independence and increased support dependency.	4	4	16	Mitigate	#1	Audit public facilities.	Winter, David	14Aug25	Open	2	6	Winter, David	31Dec25	Open	15Jun25	
														#2	Consult with local disability groups.	Winter, David	14Aug25	Open							
C00068	R8 Political / Government	Chronic Loneliness in the Community	Many individuals, especially elderly or disabled, report feeling disconnected from community life, often going days or weeks without meaningful contact.	Improved social connection and structured opportunities for inclusive participation. <b>Could Go Wrong?</b> Worsening mental health, reduced independence, and higher demand for crisis intervention services.	No formal mechanism for identifying or reaching out to socially isolated individuals.	Develop local outreach programs with signposting from health professionals and community volunteers.	Disintegration of traditional social networks and limited mobility or access.	Extended periods of social isolation.	Depression, anxiety, and long-term public health costs.	4	4	16	Mitigate	#1	Develop local outreach programs with signposting from health professionals and community volunteers.	Winter, David	14Aug25	Open	3	9	Winter, David	31Dec25	Open	15Jun25	
C00072	R8 Political / Government	Limited Access to Mental Health Services	Residents face long wait times, limited local facilities, or a lack of awareness about available mental health services.	Improved availability and visibility of mental health support in the community. <b>Could Go Wrong?</b> Unaddressed mental health issues leading to crisis interventions, hospitalisation, or harm.	Support options exist but are overstretched and inconsistently promoted.	Partner with mental health charities and local GPs to create a signposting and early intervention framework.	Underfunding and fragmented service delivery.	Individuals unable to access support when needed.	Decline in individual well-being and increased public health burden.	4	4	16	Mitigate	#1	Partner with mental health charities and local GPs to create a signposting and early intervention framework.	Winter, David	14Aug25	Open	4	12	Winter, David	31Dec25	Open	15Jun25	
C00074	R8 Political / Government	Fear of Local Crime and Antisocial Behaviour	Perceived or real threats from petty crime, vandalism, or substance misuse reduce public confidence and neighbourhood cohesion.	Greater presence of community-led watch schemes and youth diversion programmes. <b>Could Go Wrong?</b> Escalation of tensions and erosion of trust in public safety services.	Low visibility of local enforcement and few structured responses to minor disturbances.	Encourage neighbourhood watch pilots and youth engagement initiatives under PHC monitoring.	Neglect of community safety planning and breakdown in neighbour relations.	Incidents of crime or antisocial disruption occur.	Residents withdraw from community life and local morale drops.	4	4	16	Mitigate	#1	Encourage neighbourhood watch pilots and youth engagement initiatives under PHC monitoring.	Winter, David	14Aug25	Open	3	9	Winter, David	31Dec25	Open	15Jun25	
C00076	R8 Political / Government	Food Insecurity and Nutritional Gaps	Some households experience irregular access to affordable, nutritious food, especially at the end of the month or during school holidays.	Establishment of local food resilience hubs and support for community meal initiatives. <b>Could Go Wrong?</b> Increased malnutrition, reliance on emergency aid, and hidden hunger in children.	Food banks exist but are not integrated with local data or outreach systems.	Coordinate a local food map and partner with surplus providers under PHC visibility.	Rising cost of living and patchy benefit adequacy.	Households skip meals or compromise on nutrition.	Health and developmental impacts, especially for children and vulnerable adults.	4	4	16	Mitigate	#1	Coordinate a local food map.	Winter, David	14Aug25	Open	4	12	Winter, David	31Dec25	Open	15Jun25	
														#2	Partner with surplus providers under PHC visibility.	Winter, David	14Aug25	Open							
C00067	R8 Political / Government	Fuel Poverty and Silent Suffering	Some people avoid using heating or lights for fear of unpaid bills, remaining invisible.	Targeted community outreach and energy aid for vulnerable residents. <b>Could Go Wrong?</b> Undetected health and welfare crises behind closed doors.	No system for proactively identifying or supporting these individuals.	Introduce anonymous reporting channels and local welfare checks.	Energy insecurity and pride/stigma preventing help-seeking.	Cold-related illness or silent hardship.	Preventable suffering and emergency care costs.	4	3	12	Mitigate	#1	Introduce anonymous reporting channels and local welfare checks.	Winter, David	14Aug25	Open	2	6	Winter, David	31Dec25	Open	15Jun25	
C00077	R8 Political / Government	Environmental Degradation in Public Spaces	Neglected parks, littering, and poor maintenance of shared spaces reduce community pride and health outcomes.	Cleaner, greener, and more actively used community spaces. <b>Could Go Wrong?</b> Loss of biodiversity, reduced public use, and increased vandalism or dumping.	Responsibility is fragmented across local services with limited community participation.	Form PHC-supported green teams linked to community concerns and beautification drives.	Underinvestment and unclear ownership of maintenance responsibilities.	Public spaces become uniniviting or unsafe.	Disengagement and decline in local wellbeing.	4	3	12	Mitigate	#1	Form PHC-supported green teams linked to community concerns and beautification drives.	Winter, David	14Aug25	Open	4	9	Winter, David	31Dec25	Open	15Jun25	
C00079	R8 Political / Government	Education Gaps and Digital Exclusion	Students without access to technology or stable home environments fall behind academically.	Increased local support for learning equity and digital inclusion. <b>Could Go Wrong?</b> Widening attainment gap and disengagement from education.	Support exists but is patchy and difficult to access consistently.	Deploy PHC Trainees to tutor or mentor students under supervision and track engagement.	Economic hardship, overcrowding, and lack of digital tools.	Pupils miss key learning milestones.	Reduced life chances and long-term disadvantage.	4	3	12	Mitigate	#1	Deploy PHC Trainees to tutor or mentor students under supervision and track engagement.	Winter, David	14Aug25	Open	4	9	Winter, David	31Dec25	Open	15Jun25	

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C00064	R8 Political / Government	Teen Pregnancy Awareness	Uncertainty around whether young people in Southminster are being given adequate information to avoid predatory sexual behaviour and teen pregnancy.	Increased access to relevant, age-appropriate sexual health education. <b>Could Go Wrong?</b> Continued rise in teen pregnancies and unreported abuse due to lack of awareness.	Information coverage is unknown; community outreach appears limited.	Assess current education efforts; increase visibility of support services.	Lack of preventative education or outreach.	Teen pregnancies or grooming incidents occur.	Long-term socioeconomic impacts on individuals and families.	3	3	9	Mitigate	#1	Assess current education efforts	Winter, David	14Aug25	Open	3	6	Winter, David	31Dec25	Open	15Jun25	
														#2	Increase visibility of support services	Winter, David	14Aug25	Open							
C00065	R8 Political / Government	Elderly Social Isolation	Limited social networks and lack of outreach to vulnerable older people in the community.	Enhanced visibility and engagement of elderly in community activities. <b>Could Go Wrong?</b> Increased loneliness, depression, and health deterioration among elderly.	Unclear which networks exist or how well publicised they are.	Map and publicise existing networks; support charities to extend outreach.	Weak social infrastructure for older populations.	Elderly individuals become isolated.	Decline in mental and physical health; increased care costs.	3	3	9	Mitigate	#1	Map and publicise existing networks.	Winter, David	14Aug25	Open	2	3	Winter, David	31Dec25	Open	15Jun25	
														#2	Support charities to extend outreach.	Winter, David	14Aug25	Open							
C00070	R8 Political / Government	Civil Rights and Racial Discrimination	Some community members experience systemic or interpersonal discrimination based on race or ethnicity, limiting access to services and opportunities.	Inclusive community standards that uphold civil rights and proactively address discrimination. <b>Could Go Wrong?</b> Social division, mistrust in institutions, and reduced community cohesion.	Limited visibility of issues due to lack of formal reporting or dialogue spaces.	Create safe, supported channels for reporting discrimination and initiating change.	Structural inequity and unconscious bias.	Discrimination in employment, housing, or service access.	Entrenched disadvantage and growing resentment.	3	3	9	Mitigate	#1	Create safe, supported channels for reporting discrimination and initiating change.	Winter, David	14Aug25	Open	3	6	Winter, David	31Dec25	Open	15Jun25	
C00071	R8 Political / Government	Lack of Access to Job Opportunities	Unemployment or underemployment remains high, especially among youth and marginalised groups, due to skill mismatch or geographic isolation.	Increased access to meaningful employment through training and community-based opportunities. <b>Could Go Wrong?</b> Generational poverty cycles and disengagement from productive society.	Job access is often limited by transport, qualifications, or confidence.	Map local employment pathways and create micro-internship models.	Mismatch between labour market and resident skillsets.	Individuals remain long-term unemployed or in unstable informal work.	Loss of economic agency and reduced quality of life.	3	3	9	Mitigate	#1	Map local employment pathways.	Winter, David	14Aug25	Open	2	4	Winter, David	31Dec25	Open	15Jun25	
														#2	Create micro-internship models.	Winter, David	14Aug25	Open							
C00073	R8 Political / Government	Lack of Safe Spaces for Youth	Young people report few places where they feel welcome, safe, or engaged outside of school hours.	Creation of trusted youth zones or mentoring hubs in accessible locations. <b>Could Go Wrong?</b> Increased vulnerability to antisocial behaviour, substance abuse, or exploitation.	Youth services are minimal, and existing centres may feel unwelcoming or under-resourced.	Co-design youth-led programmes supported by community mentors and PHC trainees.	Cuts to youth services and lack of intergenerational engagement.	Disconnection from community structures and safe adult role models.	Increased exposure to risk and future disengagement.	3	3	9	Mitigate	#1	Co-design youth-led programmes supported by community mentors and PHC trainees.	Winter, David	14Aug25	Open	3	6	Winter, David	31Dec25	Open	15Jun25	
C00078	R8 Political / Government	Lack of Reliable Transport for Low-Income Residents	Transport barriers prevent access to jobs, education, healthcare, and social participation, especially in rural or peri-urban areas.	Improved visibility and provision of community-supported transport solutions. <b>Could Go Wrong?</b> Entrenched social immobility and rising service dependency.	Few transport options outside peak hours or main routes; digital booking not always accessible.	Trial PHC-facilitated local lift schemes and better bus route planning via community feedback.	Commercial unviability and weak demand signals.	People miss key appointments or job opportunities.	Unemployment, isolation, and unmet essential needs.	3	3	9	Mitigate	#1	Trial PHC-facilitated local lift schemes and better bus route planning via community feedback.	Winter, David	14Aug25	Open	3	6	Winter, David	31Dec25	Open	15Jun25	
C00069	R8 Political / Government	Gender Inequality in Community Roles	Persistent cultural attitudes limit the visibility and influence of women in community decision-making and public-facing roles.	Recognition of equal value and active contribution of women in all sectors of community life. <b>Could Go Wrong?</b> Underutilisation of community talent and continued exclusion of women from key processes.	Gender balance in community forums and leadership roles remains uneven.	Highlight role models and establish mentoring schemes to support women into leadership.	Cultural bias and lack of support for women's participation.	Community decisions made without women's perspectives.	Policies and services that reflect only part of the population's needs.	2	3	6	Mitigate	#1	Highlight role models and establish mentoring schemes to support women into leadership.	Winter, David	14Aug25	Open	2	3	Winter, David	31Dec25	Open	15Jun25	

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C00075	R8 Political / Government	Barriers to Accessing Healthcare	Some residents struggle to book GP appointments, attend clinics, or navigate NHS services due to digital exclusion or mobility issues.	Improved community guidance and local advocacy to bridge access barriers. <b>Could Go Wrong?</b> Delayed treatment, worsened conditions, or reliance on emergency care.	NHS systems are digitally shifting, leaving vulnerable populations behind.	Deploy trained PHC volunteers to support with appointment systems and transport signposting.	Digital exclusion and centralisation of services.	Residents miss routine or urgent medical care.	Higher health risks and preventable deterioration.	2	3	6	Mitigate	#1	Deploy trained PHC volunteers to support with appointment systems and transport signposting.	Winter, David	14Aug25	Open	3	3	Winter, David	31Dec25	Open	15Jun25