



ID	RBS	Title	Owner	Current	Residual	Notes
C00462 □	T1	Geotechnical Surprise / Ground Conditions	Winter, David	16	12	Ground model exists but uncertainty remains until works expose real conditions; interface between investigation and design can drift.
C00463 □	T2	Design Maturity Not Reaching Construction-Ready	Winter, David	16	12	Multiple parties contribute to design; interface definitions can remain ambiguous; maturity gates may be weakly enforced.
C00464 □	M2	Interface Ownership Gaps (Multi-Party Delivery)	Winter, David	16	12	Multi-contractor environments create blurred boundaries; interface risks are often "everyone's problem".
C00465 □	R6	Consents / Stakeholder Constraints Delay Works	Winter, David	12	8	External approvals have long lead times and can change; constraints may be discovered late.
C00466 □	M4	Mobilisation Readiness Failure (Sites/Logistics/Systems)	Winter, David	20	12	Mobilisation is often treated as admin; readiness checks may be superficial.
C00467 □	C5	Specialist Plant / TBM / Long-Lead Supply Chain Constraints	Winter, David	20	15	Long lead items and specialist supply chains have limited slack; maintenance planning can be optimistic.
C00468 □	M1	Risk Register Drift (Reporting Over Control)	Winter, David	16	12	Without a strict cadence, registers grow but closure does not happen.
C00469 □	M1	Action Closure Failure (Owners/Authority/Resourcing)	Winter, David	9	6	Owners may be nominated but not empowered; actions may be under-resourced.
C00470 □	M8	Programme Controls Not Integrated (Risk/Schedule/Change)	Winter, David	16	12	Different teams/tools with weak integration; reporting cycles misaligned.
C00471 □	T4	Commissioning / Verification Readiness Late	Winter, David	16	12	Handover requirements can be treated as "later"; interfaces between construction and operations are complex.